



Medium Term Revenue and Expenditure Framework

Prepared in terms of the local government:

Municipal Finance Management Act

(56/2003): Municipal Budget and Reporting

Regulations, Government Gazette 32141, 17

April 2009.

**“Shared
prosperity
through
co-operative
participation”**

**ANNUAL ORIGINAL
BUDGET 2020/2021**

**SWELLENDAM
MUNICIPALITY**

28 May 2020





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Glossary

Adjustments Budget – Prescribed in section 28 of the MFMA. The formal means by which a municipality may revise its annual budget during the year.

Allocations – Money received from provincial or national government or other municipalities.

AFS – Annual Financial Statements.

Budget – The financial plan of the Swellendam Municipality.

Budget Related Policy – Policy of a municipality affecting or affected by the budget, examples include tariff policy, rates policy and credit control and debt collection policy.

Capital Expenditure – Spending on assets such as land, buildings and machinery. Any capital expenditure must be reflected as an asset on the municipality's Statement of Financial Position.

Cash Flow Statement – A statement showing when actual cash will be received and spent by the municipality. Cash payments do not always coincide with budgeted expenditure timings. For example, when an invoice is received by the municipality it is shown as expenditure in the month it is received, even though it may not be paid in the same period.

CFO – Chief Financial Officer of the Swellendam Municipality.

DORA – Division of Revenue Act. Annual legislation that shows the total allocations made by national to provincial and local government.

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to help with free basic services.

Fruitless and wasteful expenditure – Expenditure that was made in vain and would have been avoided had reasonable care been exercised.

GFS – Government Finance Statistics. An internationally recognised classification system that facilitates like for like comparison between municipalities.

GRAP – Generally Recognised Accounting Practice. The standard for municipal accounting and basis upon which the AFS are prepared.

IDP – Integrated Development Plan. The main strategic planning document of the municipality.



KPI's – Key Performance Indicators. Measures of service output and/or outcome.

MBRR – Local government: Municipal Finance Management Act (No. 56 of 2003): Municipal budget and reporting regulations.

MFMA – The Municipal Finance Management Act (No. 56 of 2003). The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework. A medium term financial plan, usually 3 years, based on a fixed first year and indicative further two years budget allocations. Also includes details of the previous three years and current years' financial position.

NT – National Treasury

Net Assets – Net assets are the residual interest in the assets of the entity after deducting all of its liabilities. This means the net assets of the municipality equates to the "net wealth" of the municipality, after all assets were sold/recovered and all liabilities paid. Transactions which do not meet the definition of Revenue or Expenses, such as increases in values of Property, Plant and Equipment where there is no inflow or outflow of resources are accounted for in Net Assets.

Operating Expenditure – Spending on the day to day expenses of the municipality such as salaries and wages.

Rates – Local government tax based on the assessed value of a property. To determine the rates payable, the assessed ratable value is multiplied by the rate in rand.

R&M – Repairs and maintenance on Property, Plant and Equipment.

SCM – Supply Chain Management.

SDBIP – Service Delivery and Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of the municipality as set out in the IDP. Budgeted spending must contribute towards the achievement of the strategic objectives.

Unauthorized expenditure – Generally, spending without, or in excess of, an approved budget.

Virement – A transfer of budget.

Virement Policy – The policy that sets out the rules for budget transfers.



Vote – One of the main segments into which a budget is divided. In Swellendam Municipality this means at directorate level. The votes for Swellendam therefore are:

- Municipal Manager;
- Corporate Services;
- Financial Services;
- Engineers Services; and
- Community Services



Part 1 – Annual Budget

Section 1 – Mayor's Report

I wish to give a summary of what my intent was with the compiling process of the 2020/21 budget and what we as council envisage to achieve with it. Broadly, the following principles were followed:

Once again we are reminded that given on-going economic pressures, the revenue side of the municipal budget will continue to be constrained, so we will need to make some very tough decisions on the expenditure side of the budget.

Priority still needs to be given to:

- Ensuring that drinking water and waste water management meets the required quality standards at all times;
- Protecting the poor;
- Ensuring that *public investments, services, regulations and incentives* are focussed in defined spatial areas (spatial targeting) to optimise overall connectivity and access to opportunities;
- Providing clear signals to private sector;
- Transport, human settlements, bulk infrastructure, economic infrastructure, land use management (e.g. zoning), tax and subsidy incentives;
- Supporting meaningful local economic development (LED) initiatives that foster micro and small business opportunities and job creation, especially through the jobs fund project;
- Securing the health of the asset base (especially the municipality's revenue generating assets) by increasing spending on repairs and maintenance;
- Expediting spending on capital projects that are funded by conditional grants; and
- Implementing cost containment measures.

Furthermore we must also ensure that the capital budget reflects consistent efforts to address the backlogs in basic services and the renewal of the infrastructure of existing network services.



Section 2 - Council Resolutions

The Council of Swellendam Municipality, acting in terms of section 24 of the Municipal Financial Management Act, (Act 56 of 2003) approved and adopted the following resolutions:

The annual budget for the financial year 2020/21 contains multi-year and single-year capital appropriations as set out in the following tables:

- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Section 4 of the annual budget report Table A3;
- Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
- Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.

The annual budget as tabled for the financial year 2020/21 also contains the financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:

- Budgeted Financial Position as contained in Section 4 of the annual budget report Table A6;
- Budgeted Cash Flows as contained in Section 4 of the annual budget report Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8;
- Asset management as contained in Section 4 of the annual budget report Table A9; and
- Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.

The proposed tariffs, charges and fees for 2020/21 for property rates; electricity services; water services; sanitation services; solid waste services and other services charges are set out in Annexure A.

Budget related polices

The contents of the annual budget is set out in section 17 of the MFMA. In terms of section 17(3)(e) of the MFMA the budget proposals must also contain proposed amendments to the budget related polices.

The following budget related polices currently exists and have been circulated by email to all councillors, as it is too costly to circulate printed copies:

- Customer care and debt collection policy
- Asset Management Policy
- Supply Chain Management Policy and Preferential Procurement
- Budget Policy
- Banking Cash Management and Investment Policy
- Tariff Policy



- Bad Debt Write-Off Policy
- Petty Cash Policy
- Irregular Expenditure Policy
- Funding and Reserve Policy
- Borrowing Policy
- Indigent Policy
- Rates Policy



Section 3 - Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

National Treasury's MFMA Circular No. 98, 99, 100 and Annexure to 99 were used to guide the compilation of the 2020/21 MTREF.

The following table is a consolidated overview of the proposed 2020/21 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview

	Adjustment Budget 2019/20 R'000	Original Budget 2020/21 R'000	% Change
Total Operating Revenue	312 341	313 792	0,5%
Total Operating Expenditure	314 210	322 891	2,8%
Surplus / (Deficit)	(1 869)	(9 099)	
Capital Expenditure	26 274	22 124	(15,8%)

The total operating revenue has increased by 0,5% in the 2020/21 financial year when compared to the 2019/20 adjustment budget, but on the other hand operating expenditure has increased by 2,8% in the 2020/21 financial year.

Total operating expenditure for the 2020/21 financial year has been appropriated at R322.891 million, resulting in an operating budgeted deficit of R9.099 million.

However, when the non-cash entries are deducted, a cash surplus of R0.85 million is realizing. Therefor the budget is cash funded.

The capital budget of R22.124 million for 2020/21 is 15,8% lower when compared to the 2019/20 adjustment budget. The capital budget will be funded from Conditional Grants as well as the Capital Replacement Fund. The Capital Replacement Fund will contribute R6 million of the capital expenditure. There is very little scope to accommodate an increase in the existing borrowing levels over the medium-term and for this reason the capital program as reflected in the IDP and consequently requested by the officials in the annual budget input process was absolutely cut to a level which is realistic and affordable.

3.1 Operating Revenue Framework

For Swellendam to improve the quality of services to its citizens, it needs to generate the required revenue to fund the costs of delivering the services as anticipated. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices



has to be made in relation to tariff increases and balancing expenditures, such as employee cost against realistically anticipated revenues.

The following table is a summary of the 2020/21 MTREF (classified by main revenue source):

Table 2 - Summary of revenue classified by main revenue source

WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Revenue	Ref	2018/19	2019/20	2020/21	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pro-actual outcome	Budget Year 2020/21	Budget Year 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	32 903	35 122	37 482	40 483	40 385	40 088	40 088	42 117	45 440	46 500
Service charges - electricity revenue	2	88 802	88 938	74 873	85 032	85 822	85 972	85 662	90 701	97 107	103 348
Service charges - water revenue	2	13 599	13 660	15 385	17 384	17 384	17 384	17 384	19 034	23 852	22 388
Service charges - solidice revenue	2	12 442	13 400	14 335	14 792	15 168	16 168	16 168	18 187	18 737	30 126
Service charges - refuse revenue	2	7 521	8 988	8 514	8 473	8 189	8 789	8 789	10 416	12 427	14 338
Rental of facilities and equipment		1387	873	743	631	631	631	631	732	778	102
Interest earned - internal investments		1 539	1 184	5 033	4 168	4 883	4 998	4 966	4 715	5 475	5 749
Interest earned - outstanding debts		1 729	1 251	991	1 118	1 280	1 200	1 200	1 290	1 383	1 386
Dividends received		—	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits		33 148	37 583	45 384	48 514	45 514	45 514	45 514	47 355	48 308	49 574
Licences and permits		140	1 270	1 461	1 365	1 372	1 372	1 372	1 440	1 513	1 689
Agency services		1 654	1 854	2 102	1 917	1 883	1 980	1 980	2 102	2 291	2 406
Transfers and subsidies		35 095	40 207	39 666	50 406	62 406	62 406	62 406	55 272	49 876	71 678
Other revenues	2	5 159	3 228	3 072	4 054	4 174	4 174	4 174	1 155	3 178	3 383
Gains		1 034	—	19	1 008	1 008	1 008	1 008	1 000	1 000	1 000
Total Revenue (excluding capital transfers and contributions)		216 813	231 183	246 231	261 932	261 404	261 404	261 404	267 688	309 364	347 211

Revenue generated from rates and service charges forms a significant percentage of the revenue basket of the municipality. Rates and service charge revenues comprise 60,62% of the total revenue mix. The percentage revenue generated from rates and service charges in comparison with total revenue is largely due to the share that the sale of electricity contributes to the total revenue mix. This also clearly indicated that the municipality's revenue base is very dependent on the sale of electricity and thus any external decision impacts it, influencing the revenue in particular and the entire total budget. This electricity sensitivity is not healthy for the municipality and could have a severe impact if this important revenue resource is threatened by external factors and/or if it is to be withdrawn as a critical function from municipalities. The above table includes revenue foregone and tax rebates arising from discounts and rebates associated with the tariff policies of the municipality, as the revenue indicated reflects net figures.

Operating grants and transfers represent R55.272 million in the 2020/21 financial year. This amount and the amounts for the outer years are minimum guaranteed transfers from national government as gazette in the latest DORA. The aforementioned amount has a direct link to expenditure on operational grants and is only recognized as revenue when the conditions of the transfers made has been met. It might differ from the grants received.

The following table gives a breakdown of the various capital grants and subsidies allocated to the municipality over the medium term as proclaimed in the government gazette:



Table 3 Operating Transfers and Grant Receipts

WCO34 Swellendam - Supporting Table S.4.8 Transfers and grant receipts									
Receipient	Description	2018/19			2019/20			Current Year 2019/2020	
		Ref	2018/17	2017/18	Ref	Audited Outcome	Audited Outcome	Original Budget	Advised Budget
Receipient:		1.2							
Gratuita Transfers and Grants									
Municipal Government:									
Local Government Equitable Share:			27 437	29 695	34 134	37 420	37 420	40 620	41 639
Excessed funds used to plug current budget short grants municipalities			24 012	26 501	31 572	31 572	31 572	36 118	37 057
Municipal Infrastructure Fund			3 177	1 281	1 960	1 954	1 954	1 004	1 004
Minerals Resource Fund			676	503	2 006	2 006	2 006	2 006	2 006
Minerals and Natural Resources Royalty Fund			1 085	1 700	1 770	1 770	1 770	1 770	1 770
Local government financial management grants			1 194	—	—	—	—	—	—
Municipal Financial Management Grants			—	—	—	—	—	—	—
Energy Efficiency and Demand Side Management Grants			—	—	—	—	—	—	—
Provincial Government:			4 479	10 662	7 214	15 015	23 000	23 000	18 282
Local Government Infrastructure Support:			—	—	—	—	—	—	—
Western Cape Financial Management Capacity Grant			—	—	—	—	—	—	—
Western Cape Financial Management Capacity Grant			—	—	—	—	—	—	—
Financial assistance to municipalities for maintenance and construction of transport infrastructure			27 111	30 905	30 905	30 905	30 905	30 905	30 905
Local Government:			—	—	—	—	—	—	—
Maintenance of Water Supply Infrastructure			—	—	—	—	—	—	—
Management of Public Works Plan Grant			—	—	—	—	—	—	—
Community Safety and Security Grant			—	—	—	—	—	—	—
Municipal Infrastructure Development Fund (Infrastructure)			1 269	5 027	1 622	7 400	15 000	16 000	5 222
Developmental Social and Rehabilitation Facilitate			—	—	23	23	23	23	23
Library Services Grant			4 143	4 933	4 651	5 448	5 448	5 448	5 448
Financial Management			107	—	46	—	—	—	—
Infrastructure Grant			50	110	—	—	—	—	—
Cultura Grant			15	—	—	—	—	—	—
Municipal Growth Related Grant			—	—	—	—	—	—	—
Local Government Support Grant			—	—	—	—	—	—	—
District Municipalities - (poor infrastructure)									
Other grants, subsidies, (poor infrastructure)			—	—	—	—	—	—	—
Total Operating Transfers and Grants		5	24 018	40 247	41 247	42 495	80 878	80 878	49 876
Gratuita Transfers and Grants									
National Government:									
Municipal Infrastructure Grant			12 544	17 406	17 610	12 470	12 470	13 659	14 709
Integrated National Development Plan (Institutional) Grant			10 962	10 951	9 801	9 801	9 801	9 801	10 353
Human Settlement Development			1 582	3 210	1 945	2 003	2 003	2 003	2 003
Community Safety Grant			—	—	—	—	—	—	—
Developmental Sport and Recreation Grants			—	—	—	—	—	—	—
Minerals and Water Supply Infrastructure			—	—	—	—	—	—	—
Energy Efficiency and Demand Side Management Grants			—	—	—	—	—	—	—
Provincial Government:			82	253	2 752	3 032	3 032	3 032	4 569
Human Settlement Development			—	—	—	—	—	—	—
Community Safety Grant			—	—	2 000	3 476	3 476	3 476	3 476
Developmental Sport and Recreation Grants			—	—	143	143	143	143	143
Minerals and Water Supply Infrastructure			—	—	—	—	—	—	—
Municipal Growth Related Grant			—	—	—	—	—	—	—
District Municipalities - (poor infrastructure)									
Other grants, subsidies, (poor infrastructure)			—	—	—	—	—	—	—
Other Grant Providers:									
(poor infrastructure)			—	—	—	—	—	—	—
Total Capital Transfers and Grants		5	12 644	17 406	11 863	15 222	16 091	16 091	14 709
TOTAL RECEIPTS OF TRANSFERS & GRANTS			46 459	67 773	68 216	67 600	76 500	76 500	64 576



Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the upper limit (ceiling) of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilized for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity, petrol, diesel, chemicals, cement etc. For this reason the existing and prescribed inflation rate of ± 4,5%.

Municipalities have to review the level and structure of their water and sanitation tariffs carefully with a view to ensure that water and sanitation tariffs are on aggregate fully cost-reflective – inclusive of bulk cost of water, the cost of maintenance and renewal of purification/treatment plants and network infrastructure and the cost of new infrastructure. Water and sanitation tariffs must also be structured to protect basic levels of service and water and sanitation tariffs are designed to encourage efficient and sustainable consumption (e.g. through inclining block tariffs).

The lifespan of the dumping site has come to its end. The municipality have limited choices as to the operations of refuse removal going forward. The only viable and sensible solution, is to make use of the Overberg Districts Municipality's dumping site at Karwyderskraal near Hermanus, which is around 140km's from Swellendam. The cost implication is calculated at about R5 million. The tender with regards to the transport cost has not been finalised and the total cost implication will be subjected to the outcome of the tender process. This results in an increased deficit on the refuse removal stream of R6 million (prior year – R1 million). It is for this reason that a more than normal tariff increase was applied this year and will have the same effect on the years to come.

The proposed tariff increases are set at:

- Property rates - 7 %
- Electricity - 6,24% (to be finalised by NERSA)
- Water (units) - 8%
- Refuse Removal - 15%
- Sewerage - 5%

Overall impact of tariff increases on households

The following table shows the overall expected impact of the tariff increases on income range middle and affordable households, as well as on indigent households receiving free basic services.



Table 5– Household bills
1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water

WC034 Swellendam - Supporting Table SA14 Household bills									
								2020/21 Medium Term Revenue & Expenditure Framework	
Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20		Budget Year 2020/21	Budget Year +1 2021/22
Randcent			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year +2 2021/23
Monthly Account for Household - "Middle Income" Range ^a	1		506,90	555,05	451,53	460,57	480,57	7,0%	514,21
Rates and services charges:			140,30	142,30	150,00	160,50	160,50	6,9%	171,57
Property rates			1 491,00	1 598,90	1 796,57	1 796,57	1 796,57	6,9%	1 920,53
Electricity: Basic Levy			64,30	71,63	80,20	80,20	80,20	12,0%	89,02
Electricity: Consumption			48,36	52,32	287,28	308,43	308,43	6,0%	330,04
Water: Basic Levy			247,38	252,32	252,88	270,26	270,26	5,0%	283,77
Water: Consumption			218,57	236,06	252,80	270,26	270,26	5,0%	303,64
Sanitation			110,58	119,40	128,95	140,56	140,56	10,0%	161,64
Rent/lease removal								105,89	213,77
Other								–	–
subtotal			2 707,46	2 859,84	2 931,15	3 236,17	3 236,17	7,3%	3 472,56
VAT on Services			326,27	341,28	392,94	427,22	427,22	3,9%	443,76
Total large household bill:			3 033,72	3 201,12	3 324,09	3 662,39	3 662,39	6,9%	3 916,35
% increased/decrease			5,3%	13%	10,2%	–	–	6,9%	7,3%

2. Use as basis property value of R500 000, 500 kWh electricity and 25kl water

WC034 Swellendam - Supporting Table SA14 Household bills									
						Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework	
Description		Ref	2016/17	2017/18	2018/19	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.
Randcent			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year +1 2021/22
Monthly Account for Household - "Affordable" Range ^a	2								
Rates and services charges:									
Property rates			358,90	383,00	319,70	340,25	340,25	7,0%	364,07
Electricity: Basic Levy			90,00	91,50	95,10	101,75	101,75	6,9%	106,70
Electricity: Consumption			572,50	612,60	711,09	711,09	711,09	6,9%	761,01
Water: Basic Levy			48,38	64,40	71,68	80,28	80,28	12,0%	89,91
Water: Consumption			192,66	196,52	230,38	244,95	244,95	8,0%	264,55
Sanitation			216,57	236,06	252,80	270,26	270,26	5,0%	283,77
Rent/lease removal			110,58	119,40	128,95	140,56	140,56	10,0%	161,64
Other								185,89	213,77
subtotal			1 591,55	1 713,08	1 669,96	1 889,86	1 889,86	7,6%	2 033,75
VAT on Services			172,57	184,61	211,26	223,26	223,26	9,2%	250,45
Total small household bill:			1 764,12	1 897,69	2 119,22	2 119,22	2 119,22	7,8%	2 284,20
% increased/decrease			7,0%	2,2%	9,3%	–	–	7,8%	7,4%



3. Use as basis property value of R300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

WC024 Swellendam - Supporting Table SA14 Household bills

Description	Ref	2016/17			2017/18			2018/19			Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % Incr.	Budget Year 2021/22	Budget Year 2022/23	Budget Year 2021/22	Budget Year 2022/23					
Monthly Account for household - 'Indient'																
Household receiving free basic services																
Rates and services charges:																
Property rates																
Electricity: Basic Levy																
Electricity: Consumption																
Water: Basic Levy																
Water: Consumption																
Sanitation																
Rubbish removal																
Other																
Sub-total		452,99	485,78	498,56	544,57	544,57	7,2%	583,41	624,67	665,40						
VAT on Services		63,41	65,21	73,43	80,61	80,61	80,61	87,57	93,70	100,26						
Grand total small household bill:		516,37	510,99	562,99	625,18	625,18	7,4%	671,38	714,37	754,66						
% Increase/decrease				4,8%	6,0%	11,0%				7,0%						



From the above tables it is evident that the total average increase in the monthly accounts will be:

1. Middle income range	6,9% per month
2. Affordable range	7,8% per month
3. Indigent range	7,4% per month

Income forgone (Free Basic Services and other rebates)

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. Rebates and exemptions in terms of section 15 of the Municipal Property Rates Act (No. 6 of 2004) are applicable to those who qualify for it in terms of the act.

Currently all residential households received 20kWh electricity as free basic services. In 2020/21 only residential households qualified as indigents will receive 6kl water and 50kWh electricity as free basic services.

To receive these rebates and free services the households are required to register in terms of the Municipality's Indigent Policy.

At present there are 1 939 indigent households and 320 poor households which are entitled to rebates and subsidies as defined and set out in the Council's Credit Control Policy.

The total cost of the social package in respect of the income forgone on free services is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act. The rebates on the tax are largely discounted as a direct cost.

3.2 Operating Expenditure Framework

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):



Table 6 - Summary of operating expenditure by standard classification item

WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2018/19	2017/18	2016/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Digital Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year 1 2021/22	Budget Year 2 2022/23
Expenditure By Type											
Employee related costs	1	75 140	80 915	85 624	103 348	106 735	106 735	106 735	115 621	121 057	123 346
Remuneration of councillors		4 373	4 954	5 103	5 524	5 637	5 637	5 637	5 638	6 033	6 455
Debt impairment	3	22 610	24 772	26 332	24 218	26 921	26 921	26 921	26 921	26 921	26 921
Depreciation & asset impairment	3	1 265	1 742	1 801	3 328	10 389	10 389	10 389	11 419	11 577	11 801
Finance charges		1 143	6 636	5 801	5 525	6 625	6 625	6 625	6 097	5 931	5 764
Bulk purchases	2	58 442	51 922	66 676	67 395	67 286	67 286	67 286	72 733	77 846	83 671
Other materials	6	-	7 479	20 474	21 587	14 407	14 407	14 407	13 332	14 332	15 386
Contracted services		-	13 724	13 207	24 059	39 795	39 795	39 795	35 756	39 494	51 109
Transfers and subsidies		1 484	1 297	1 700	2 582	360	360	360	160	274	389
Other expenditure	4,5	45 504	19 173	12 939	15 567	24 125	24 125	24 125	25 213	26 723	28 345
Losses	7	345	-	-	-	-	-	-	-	-	-
Total Expenditure		216 005	231 345	245 128	269 057	314 210	314 210	314 210	322 631	331 635	339 768

The budgeted allocation for employee related costs (including remuneration of councilors) for the 2020/21 financial year totals to R121.26 million, which represents 37,56% of the total expenditure budget. Salary increases have been factored into this budget at a percentage increase of 6.25% for the 2020/21 financial year.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (No. 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget.

The provision for debt impairment was determined based on an annual collection rate of 98%. The previous financial year the collection rate was over 100% and currently for this financial year it is 96,51%.

Provision for depreciation and asset impairment has been informed by the asset register and proposed capital budget. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. Budget appropriations in this regard total to R11.419 million for the 2020/21 financial year and represent 3,54% of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges - representing 1,89% (R6.097 million) of operating expenditure, excluding annual redemption for 2020/21.

Bulk purchases are directly influenced by the purchase of electricity from Eskom. The annual price increases of 8,1% have been factored into the budget appropriations and directly impacting the revenue provisions. The expenditure includes distribution losses. Bulk purchases represent 22.53% (R72.733 million) of operating expenditure for the 2020/21 financial year.

Other materials represent 4,13% (R13.332 million) of operating expenditure for the 2020/21 financial year.



Contracted services represent 11,08% (R35.756 million) of operating expenditure for the 2020/21 financial year.

Transfers and subsidies represent 0,05% (R0.16 million) of operating expenditure for the 2020/21 financial year.

Other expenditure comprises of various line items relating to the daily operations of the municipality; as example the operational expenditure on grants and subsidies, repairs and maintenance and other services. Growth on line items other than those linked to grant expenditure has been limited. Further details relating to other expenditure can be seen in Table SA1.

Repairs and maintenance

In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance are not considered a direct expenditure driver, but rather an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. At current the municipality cannot report on the outcome of the different cost drivers combined to repairs and maintenance. The table below provides a breakdown of the repairs and maintenance in relation to asset class and reflects only purchases of materials and some contracted services.



Table 7 - Repairs and maintenance per asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22
Baseline and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		5 734	1 693	7 695	10 251	18 952	18 952	15 120	16 438	17 246
Roads Infrastructure		1 888	2 211	2 693	2 876	3 458	3 458	3 254	3 711	3 901
Roads		1 483	73	2 484	2 659	3 172	3 172	2 993	3 402	3 659
Road Structures		—	1 874	—	—	—	—	—	—	—
Road Furniture		—	264	258	218	266	266	301	315	321
Capital Spares		—	—	—	—	—	—	—	—	—
Stormwater Infrastructure		—	603	404	703	832	832	664	637	732
Drainage Collection		—	—	—	703	832	832	664	637	732
Storm water Conveyance		—	503	424	—	—	—	—	—	—
Affluents		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		1 396	1 291	1 423	1 739	1 753	1 753	1 703	1 948	2 043
Power Plants		—	—	—	—	—	—	—	—	—
HV Substations		—	—	—	—	—	—	—	—	—
HV Switching Station		—	—	—	—	—	—	—	—	—
HV Transmission Conductors		1 275	1 284	1 376	1 625	1 614	1 614	1 544	1 779	1 866
MV Substations		—	—	—	3	5	5	4	6	6
MV Switching Stations		—	—	—	—	—	—	—	—	—
MV Networks		—	—	—	—	—	—	—	—	—
UV Networks		129	7	27	103	135	135	133	161	169
Capital Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		818	2 310	1 008	1 142	1 354	1 354	1 421	1 482	1 567
Dams and Weirs		—	10	4	93	89	88	93	98	103
Boreholes		—	—	—	—	—	—	—	—	—
Reservoirs		578	674	711	707	902	902	947	984	1 044
Pump Stations		—	—	—	—	—	—	—	—	—
Water Treatment Works		242	1 583	281	282	363	363	381	400	420
Bulk Mains		—	—	—	—	—	—	—	—	—
Distribution		—	43	—	—	—	—	—	—	—
Distribution Pumps		—	—	—	—	—	—	—	—	—
PRV Stations		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		503	1 160	590	1 385	1 444	1 444	1 367	1 592	1 572
Pump Station		—	—	—	—	—	—	—	—	—
Retention		308	303	—	—	—	—	—	—	—
Waste Water Treatment Works		279	807	693	1 385	1 444	1 444	1 367	1 592	1 572
Outfall Sewers		—	—	—	—	—	—	—	—	—
Toilet Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		1 002	1 068	1 210	2 408	2 389	2 309	6 562	6 984	7 334
Landfill Sites		1 060	1 062	1 210	2 408	2 309	2 309	6 562	6 984	7 334
Waste Transfer Stations		—	—	—	—	—	—	—	—	—
Waste Processing Facilities		—	—	—	—	—	—	—	—	—
Waste Drop-off Points		—	—	—	—	—	—	—	—	—
Waste Separation Facilities		—	—	—	—	—	—	—	—	—
Electricity Generation Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Rail Lines		—	—	—	—	—	—	—	—	—
Rail Structures		—	—	—	—	—	—	—	—	—
Rail Furniture		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Storm water Conveyance		—	—	—	—	—	—	—	—	—
Affluents		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
UV Networks		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Sand Pumps		—	—	—	—	—	—	—	—	—
Perms		—	—	—	—	—	—	—	—	—
Revetments		—	—	—	—	—	—	—	—	—
Promenades		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Data Centres		—	—	—	—	—	—	—	—	—
Core Leys		—	—	—	—	—	—	—	—	—
Distribution Layers		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—



WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Repairs and maintenance expenditure by Asset Class/Sub-class		896	1 578	1 197	1 511	1 471	1 471	1 429	1 685	1 630
Community Assets		796	1 247	693	853	821	821	945	1 065	947
Community Facilities		148	215	8	142	117	117	123	129	135
Halls		—	—	7	32	122	122	128	135	44
Centres		—	—	—	—	—	—	—	—	—
Crescine		—	—	—	—	—	—	—	—	—
Child Care Centres		—	—	—	—	—	—	—	—	—
Ambulance Stations		128	181	—	—	—	—	—	—	—
Tasking Stations		—	—	—	—	—	—	—	—	—
Museums		—	—	—	—	—	—	—	—	—
Offices		—	—	—	—	—	—	—	—	—
Trades		—	—	—	—	—	—	—	—	—
Libraries		103	203	64	84	123	123	129	138	142
Conferences/Conventions		78	118	79	127	110	110	115	121	127
Police		—	—	—	—	—	—	—	—	—
Parks		201	—	505	490	490	490	452	475	458
Public Open Space		—	472	—	—	—	—	—	—	—
Nature Reserves		—	—	—	—	—	—	—	—	—
Public Aviation Facilities		—	—	—	—	—	—	—	—	—
Markets		—	—	—	—	—	—	—	—	—
Stalls		—	—	—	—	—	—	—	—	—
Abattoirs		—	—	—	—	—	—	—	—	—
Airports		—	—	—	—	—	—	—	—	—
Taxi Rank/Bus Terminals		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		225	329	543	693	657	657	464	813	842
Golf Facilities		—	—	—	—	—	—	—	—	—
Golf Course Facilities		225	329	543	693	657	657	464	813	842
Capital Spares		—	—	—	—	—	—	—	—	—
Heritage assets		—	—	—	—	—	—	—	—	—
Monuments		—	—	—	—	—	—	—	—	—
Historic Buildings		—	—	—	—	—	—	—	—	—
Works of Art		—	—	—	—	—	—	—	—	—
Conservation Areas		—	—	—	—	—	—	—	—	—
Other Heritage		—	—	—	—	—	—	—	—	—
Investment properties		—	186	174	303	216	216	305	316	321
Revenue Generating		—	156	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	156	—	—	—	—	—	—	—
Non-revenue Generating		—	—	174	303	226	226	301	316	321
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	174	303	226	226	301	316	321



WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
Other assets	971	526	360	622	524	525	516	578	607	607
Operational Buildings	971	526	360	622	525	525	520	578	607	607
Municipal Offices	971	506	353	611	517	517	491	569	597	597
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-	-	-
Stores	-	20	7	10	8	8	9	9	10	10
Laboratories	-	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>	-	-	-	-	-	-	-	-	-	-
Services	-	-	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-	-	-
Event Licenses	-	-	-	-	-	-	-	-	-	-
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-	-	-
Local Settlement Software Applications	-	-	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-	-	-
<u>Computer Equipment</u>	1 788	2 500	2 624	3 421	1 283	1 283	890	1 032	1 114	1 114
Computer Equipment	1 788	2 500	2 624	3 421	1 283	1 283	890	1 032	1 114	1 114
<u>Furniture and Office Equipment</u>	74	89	7	86	90	90	129	136	143	143
Furniture and Office Equipment	74	89	7	86	90	90	129	136	143	143
<u>Machinery and Equipment</u>	462	541	3 426	4 292	4 448	4 448	4 651	5 028	5 322	5 322
Machinery and Equipment	462	541	3 426	4 292	4 448	4 448	4 651	5 028	5 322	5 322
<u>Transport Assets</u>	2 711	2 538	-	6	3	3	4	4	4	4
Transport Assets	2 711	2 538	-	6	3	3	4	4	4	4
<u>Land</u>	-	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	12 737	16 656	15 596	21 541	19 063	19 063	23 003	25 162	26 359
R&M as a % of PPE		4.6%	5.7%	5.0%	6.5%	5.8%	5.8%	7.0%	7.4%	7.6%
R&M as % Operating Expenditure		6.9%	7.0%	6.2%	6.0%	6.1%	6.0%	7.2%	7.0%	7.3%

For the 2020/21 financial year repairs and maintenance forms part of 7.3% of the total expenditure.



Table 8 - Grants made by the municipality

WC034 Swellendam - Supporting Table SA21 Transfers and grants made by the municipality R thousand	Description	Ref	2016/17			2017/18			2018/19			Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23					
Cash Transfers to other municipalities		1	-	-	-	650	-	-	-	-	-	-	-	-	-		
Overberg Tre Sevies contribution Provincial Government			-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Cash Transfers To Municipalities:			-	-	-	650	-	-	-	-	-	-	-	-	-		
Cash Transfers to Entities/Other External Mechanisms		2	-	-	-	179	260	260	260	260	260	260	-	-	-		
Third party institutions			-	-	-	-	-	-	-	100	100	100	-	-	-		
Cycling institution			-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Cash Transfers To Entities/Ems:			-	-	-	179	260	260	260	260	260	260	360	360	-		
Cash Transfers to other Organs of State		3	-	-	-	-	-	-	-	-	-	-	-	-	-		
Provincial Government			-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Cash Transfers To Other Organs Of State:			-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash Transfers to Organisations			-	-	-	-	-	-	-	-	-	-	160	274	289		
Third party institutions			-	-	-	-	-	-	-	-	-	-	-	-	-		
Cycling institution			1 184	967	1 191	1 262	-	-	-	-	-	-	-	-	-		
SWELLENDAM TOURIST ORGANISATION			320	330	330	330	-	-	-	-	-	-	-	-	-		
HYDRAE-LOWER BREDE RIVER CONS. Donors			1 484	1 297	1 521	1 592	-	-	-	-	-	-	-	-	-		
Total Cash Transfers To Organisations			-	-	-	-	-	-	-	-	-	-	160	274	289		
Cash Transfers to Groups of Individuals			-	-	-	-	-	-	-	-	-	-	-	-	-		
Non description			-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Cash Transfers To Groups Of Individuals:			-	-	-	-	-	-	-	-	-	-	-	-	-		
TOTAL CASH TRANSFERS AND GRANTS		6	1 484	1 297	1 700	2 592	360	360	360	160	274	289					
Non-Cash Transfers to other municipalities			-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Non-Cash Grants To Groups Of Individuals:			-	-	-	-	-	-	-	-	-	-	-	-	-		
TOTAL NON-CASH TRANSFERS AND GRANTS			-	-	-	-	-	-	-	-	-	-	-	-	-		
TOTAL TRANSFERS AND GRANTS		6	1 484	1 297	1 700	2 592	360	360	360	160	274	289					

For the 2020/21 financial year Cash transfers to organisations will amount to R0.16 million.



3.3 Capital expenditure

The table below provides a breakdown of budgeted capital expenditure by vote.

Table 9 - Capital budget per vote

WC034 Swellendam - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2020/21 Medium Term Revenue & Expenditure Framework		
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure	1			
Vote 1 - Municipal Manager		38	—	—
Vote 2 - Corporate Services		163	205	80
Vote 3 - Financial Services		1 180	1 740	1 550
Vote 4 - Engineers Services		15 596	17 102	15 672
Vote 5 - Community Services		4 904	93	550
Vote 6 - Community Services Continued		244	—	—
Total Capital Expenditure		22 124	19 200	17 852
Net Financial Implications		22 124	19 200	17 852

The table below provides a breakdown of budgeted capital expenditure per asset class.



Table 10 - Capital budget per asset class

WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year H 2020/21	Budget Year +2 2022/23
Capital Expenditure on new assets by Asset Class/Sub-class										
Infrastructure		10 296	12 831	8 813	3 380	3 386	3 395	1 787	1 938	310
Road Infrastructure		4 255	7 334	7 163	—	—	—	405	293	210
Roads		4 255	7 334	7 163	—	—	—	405	293	210
Road Structures		—	—	—	—	—	—	—	—	—
Road Furniture		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Stormwater Infrastructure		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Stormwater Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		203	251	1 703	3 435	2 800	2 813	—	1 712	—
Power Plants		—	—	—	—	—	—	—	—	—
HV Substations		—	—	—	—	—	—	—	—	—
HV Switching Station		—	—	—	—	—	—	—	—	—
HV Transmission Conductors		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
MV Switching Stations		—	—	—	—	—	—	—	—	—
MV Networks		—	—	—	—	—	—	—	—	—
LV Networks		210	281	1 703	3 459	1 803	2 018	—	1 710	—
Cables Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		315	4 737	—	150	937	897	1 367	—	—
Dams and Weirs		—	—	—	—	—	—	—	—	—
Boreholes		—	—	—	—	—	—	—	—	—
Reservoirs		119	4 737	—	—	—	—	—	—	—
Pump Stations		—	—	—	580	937	897	209	—	—
Water Treatment Works		—	—	—	—	—	—	—	—	—
Dekk Wells		—	—	—	—	—	—	—	—	—
Distribution		—	—	—	—	—	—	—	—	—
Distribution Points		—	—	—	—	—	—	—	—	—
PPV Stations		—	—	—	—	—	—	—	1 067	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	512	11	—	—	—	—	—
Pump Station		—	—	—	—	—	—	—	—	—
Relief wells		—	—	—	—	—	—	—	—	—
Waste Water Treatment Works		—	—	512	—	—	—	—	—	—
Outfall Sewers		—	—	—	—	—	—	—	—	—
Toilet Facilities		—	—	—	11	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		400	—	5	—	—	—	—	—	—
Landfill sites		400	—	5	—	—	—	—	—	—
Waste Transfer Stations		—	—	—	—	—	—	—	—	—
Waste Processing Facilities		—	—	—	—	—	—	—	—	—
Waste Disposal Points		—	—	—	—	—	—	—	—	—
Waste Separation Facilities		—	—	—	—	—	—	—	—	—
Electricity Generation Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Rail Lines		—	—	—	—	—	—	—	—	—
Rail Structures		—	—	—	—	—	—	—	—	—
Rail Furniture		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Stormwater Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
LV Networks		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Gas Infrastructure		—	—	—	—	—	—	—	—	—
Gas Piping		—	—	—	—	—	—	—	—	—
Pipes		—	—	—	—	—	—	—	—	—
Revolving Fund		—	—	—	—	—	—	—	—	—
Pipelines		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Data Centres		—	—	—	—	—	—	—	—	—
Core Layer		—	—	—	—	—	—	—	—	—
Distribution Layer		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—



WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets		3 788	4 384	-	1 922	3 752	3 762	4 198	50	50
Community Facilities		1 255	657	-	2 822	3 752	3 752	4 158	50	50
Halls		56	-	-	-	-	-	40	-	-
Centres		-	657	-	-	-	-	10	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinic/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Teaching Schools		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		1 049	-	-	2 409	3 478	3 478	3 478	-	-
Concertinas/Crematoria		-	-	-	120	120	120	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		151	-	-	193	193	193	635	50	50
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Aviation Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Rank/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		2 633	3 707	-	-	-	-	40	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		2 633	3 707	-	-	-	-	40	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment Properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-



WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 1/02/21	Budget Year 4/03/22	Budget Year 4/03/23
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>										
Housing		-	-	-	-	-	-	-	-	-
- Staff Housing		-	-	-	-	-	-	-	-	-
- Staff Housing		-	-	-	-	-	-	-	-	-
- Capital Spars		-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>										
- Securities	12	73	295	-	-	-	-	-	-	-
- Licenses and Rights	12	73	295	-	-	-	-	-	-	-
- Water Rights	-	-	-	-	-	-	-	-	-	-
- Patent Licenses	-	-	-	-	-	-	-	-	-	-
- Software Licenses	-	-	-	-	-	-	-	-	-	-
- Computer Software and Applications	12	73	295	-	-	-	-	-	-	-
- Land Settlement Scheme Applications	-	-	-	-	-	-	-	-	-	-
- Unspecified	-	-	-	-	-	-	-	-	-	-
- Computer Equipment	-	-	-	600	900	900	1010	1420	1400	1400
- Computer Equipment	-	-	-	600	900	900	1010	1420	1400	1400
- Furniture and Office Equipment	303	2 041	217	237	229	229	224	415	200	200
- Furniture and Office Equipment	303	2 041	217	237	229	229	224	415	200	200
- Machinery and Equipment	406	543	2 160	165	671	673	941	323	300	300
- Machinery and Equipment	406	543	2 160	165	671	673	941	323	300	300
- Transport Assets	-	954	852	-	302	300	1 022	1 122	1 400	1 400
- Transport Assets	-	954	852	-	302	300	1 022	1 122	1 400	1 400
- Land	71	-	4 446	-	4 446	4 446	-	-	-	-
- Land	71	-	4 446	-	4 446	4 446	-	-	-	-
- Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
- Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	14 676	21 832	16 865	8 113	13 545	13 545	110	5 238	3 646

For 2020/21 an amount of R14.166 million has been appropriated for the development of infrastructure which represents 64,03% of the total capital budget.

Further detail relating to asset classes and proposed capital expenditure is contained in Table A9 (Asset Management) whilst Tables SA34a, SA34b, SA34c and SA34d provides a detailed breakdown of the capital program relating to new asset construction, capital asset renewal, operational repairs and maintenance and depreciation charges by asset class.



The table below provides a breakdown of budgeted capital expenditure by funding source.

Table 11 – Budgeted Capital Expenditure by funding source

WC034 Swellendam - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funded by:											
National Government		12 644	12 654	11 559	12 470	12 470	12 400	12 470	11 559	14 700	13 362
Provincial Government		1 639	4 364	–	2 752	8 467	8 467	8 467	4 585	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National/ Provincial Departmental Agencies, Households, non-profit institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	14 242	17 017	11 550	15 222	21 437	20 137	20 937	18 324	14 710	13 352
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		634	3 345	5 436	5 337	5 337	5 337	5 337	6 000	4 500	4 500
Total Capital Funding	7	14 876	20 863	16 965	20 699	26 274	26 274	26 274	22 124	19 200	17 862



Section 4 - Annual Budget Tables

Section 4 presents the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2020/21 budget and MTREF as tabled to council. Each table is accompanied by *explanatory notes* on the facing page.



Table A1 - Budget Summary

WC034 Swellendam - Table A1 Budget Summary

Description	2019/20	2017/18	2018/19	Current Year 2018/19				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 1/2020/21	Budget Year #1 2021/22	Budget Year #2 2022/23
R thousands										
Financial Performance										
Property rates	32 863	35 122	37 492	40 488	40 988	40 088	40 088	42 117	45 449	48 920
Service charges	100 364	104 716	113 114	125 282	126 013	128 013	128 013	138 339	148 183	150 750
Investment revenue	3 638	4 164	5 000	4 166	4 266	4 666	4 666	4 715	5 475	5 746
Transfers recognised - operating	15 956	20 287	29 659	52 435	52 436	62 406	62 406	55 273	48 676	71 378
Other own revenue	44 354	45 859	50 793	56 581	56 581	55 931	55 931	57 226	58 303	60 164
	216 352	250 166	246 231	281 932	291 404	281 404	281 404	297 888	303 364	347 211
Total Revenue (excluding capital transfers and contributions)										
Employee costs	75 140	60 615	60 604	108 348	108 735	103 795	103 795	115 821	121 067	128 340
Remuneration of councillors	4 379	4 654	5 103	5 594	5 637	5 637	5 637	5 638	6 023	6 455
Depreciation & amortisation	9 285	7 474	8 801	9 329	10 389	10 389	10 389	11 419	11 577	11 578
Finance charges	9 145	6 638	5 601	6 525	6 525	6 525	6 525	6 097	5 931	5 758
Materials and bulk purchases	50 442	68 072	76 155	88 803	81 723	81 723	81 723	88 085	92 840	89 567
Transfers and grants	1 484	1 297	1 705	2 510	380	366	366	100	374	389
Other expenditure	86 129	67 696	61 478	77 866	100 841	100 841	100 841	120 341	97 890	116 305
Total Expenditure										
Surplus/(Deficit)										
	548	(8 177)	595	(17 126)	(22 606)	(22 891)	(22 891)	(25 223)	(25 282)	(22 567)
Transfers and subsidies - capital (monetary allocations) (National)										
Provincial and District	14 242	17 481	15 350	15 222	20 937	20 937	20 937	16 124	14 720	13 362
Provincial Departmental Agencies, Households, Non-profit, Institutions, Private Enterprises, Public Corporates, Higher Education Institutions & Transfers and subsidies - capital (provincial)										
	—	—	1	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions										
Share of surplus/(deficit) of associate	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year										
Surplus/(Deficit)	14 789	9 314	13 844	(1 804)	(1 809)	(1 809)	(1 809)	(3 093)	(8 581)	(9 205)
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - capital	14 876	20 863	18 325	20 559	20 274	20 274	20 274	22 524	19 200	17 882
Borrowing	14 242	17 017	11 550	15 222	20 937	20 937	20 937	16 124	14 700	13 352
Internally generated funds	—	—	—	—	—	—	—	—	—	—
Total sources of capital funds										
Financial position										
Total current assets	56 672	95 000	121 821	59 630	60 231	66 231	66 231	72 135	59 250	49 912
Total non-current assets	266 956	322 302	331 922	346 405	347 787	347 785	347 785	359 415	366 088	371 962
Total current liabilities	88 882	81 803	46 074	57 365	49 009	49 923	49 923	53 778	53 148	53 318
Total non-current liabilities	83 932	95 863	97 365	81 541	99 393	99 545	99 545	102 403	106 540	108 303
Community wealth/Equity	260 814	269 026	287 885	267 518	266 815	284 519	284 519	273 425	266 858	257 651
Cash flow										
Net cash from (used) operating	31 487	25 017	27 798	12 110	16 513	16 513	16 513	10 395	11 750	11 051
Net cash from (used) investing	(13 343)	(18 341)	(18 437)	(19 569)	(20 274)	(25 274)	(25 274)	(22 824)	(16 200)	(14 902)
Net cash from (used) financing	(2 821)	(1 571)	(2 813)	(3 640)	(4 482)	(4 482)	(4 482)	(3 031)	(2 520)	(2 774)
Cashflow equivalent at the year end	51 667	65 186	74 945	27 653	61 702	61 702	61 702	47 942	38 643	31 172
Cash banking/surplus reconciliation										
Cash and Investments available	66 791	65 186	74 945	27 653	61 702	61 702	61 702	47 940	38 643	31 172
Application of cash and Investments	26 942	24 516	23 957	8 385	23 625	23 625	23 625	24 193	24 300	24 324
Balance - surplus (shortfall)	34 848	40 740	51 383	19 468	37 876	37 876	37 876	23 301	14 643	6 848
Asset management										
Acquisition/Refurbishment (WOF)	303 558	317 188	331 873	346 406	347 787	347 787	347 787	358 485	366 088	371 962
Depreciation	9 285	7 474	9 801	9 329	10 389	10 389	10 389	11 419	11 577	11 078
Renewal and Upgrading of Existing Assets	—	—	—	12 446	12 729	12 729	12 729	12 984	13 561	14 212
Repairs and Maintenance	12 737	16 558	16 595	20 541	19 063	19 063	19 063	20 000	25 162	28 333
Free services										
Cost-free Basic Services provided	7 418	6 344	9 679	12 859	12 470	12 470	12 470	13 338	14 252	15 329
Revenue cost of free services provided	3 383	3 755	3 699	3 458	3 788	3 788	3 788	4 403	4 436	4 640
Households below minimum service level										
Water	—	—	—	—	—	—	—	—	—	—
Sewerage/sewage:	—	—	—	—	—	—	—	—	—	—
Energy:	—	—	—	—	—	—	—	—	—	—
Refuse:	—	—	—	—	—	—	—	—	—	—



Explanatory notes to Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow and MFMA funding compliance).
2. The table provides an overview of the amounts for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasize the importance of how the municipal budget is being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget.

The Budget Summary provides the key information in this regard:

- a. The operating surplus/deficit (after Total Expenditure) is supposed to be positive over the MTREF.
- b. Capital expenditure is balanced by capital funding sources, of which:
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing in the Cash Flow Budget;
 - iii. Internally generated funds are supposed to be financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The municipality's cash flow should remain positive. The cash flow is indicating that there are limited cash resources available to fund the Capital Budget and that the municipality is dependent on borrowing and Government Grants and Subsidies to finance future capital needs; and
 - iv. This scenario will remain a reality unless council embarked on a process on building cash reserves which will have a direct impact on future tariffs and taxes to be levied.



Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

WC034 Swellendam - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	Ref †	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year+1 2021/22	Budget Year+2 2022/23
Revenue - Functional										
Governance and administration		69 399	87 048	75 563	94 966	86 291	86 291	100 409	105 394	112 334
Executive and council		51 573	26 724	29 431	33 274	33 749	33 749	36 018	38 037	40 931
Finance and administration		7 826	60 325	46 132	61 692	62 542	62 542	64 391	67 357	71 423
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		44 124	62 248	67 984	70 705	82 381	82 381	70 544	62 178	83 058
Community and social services		7 664	5 403	5 895	9 163	10 431	10 431	10 644	7 143	7 423
Sport and recreation		820	1 235	933	1 110	1 110	1 110	1 025	1 110	1 221
Public safety		36 639	40 577	59 114	53 035	50 069	50 059	50 575	52 004	53 451
Housing		-	5 027	1 622	7 400	20 771	20 771	8 393	1 982	21 020
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		14 287	981	1 229	1 076	1 028	1 028	1 093	1 188	1 244
Planning and development		1 035	838	1 176	1 017	957	957	1 035	1 108	1 185
Road transport		13 261	53	52	58	58	58	58	59	59
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		103 004	107 382	115 225	131 407	132 643	132 643	141 146	154 326	163 927
Energy sources		68 955	71 326	75 329	85 704	85 774	85 774	92 757	102 184	107 006
Water management		13 649	15 774	15 355	17 394	17 354	17 354	20 284	20 852	22 303
Waste water management		12 454	13 654	14 387	14 535	16 226	16 226	18 249	18 852	20 194
Waste management		7 937	8 088	8 514	8 473	8 759	8 759	10 416	12 427	14 338
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	230 754	247 459	259 581	267 154	312 341	312 341	313 792	323 084	360 563
Expenditure - Functional										
Governance and administration		54 517	66 175	57 154	68 250	69 014	69 014	69 573	92 640	98 271
Executive and council		24 331	29 033	18 450	28 552	29 710	29 710	29 558	35 436	37 795
Finance and administration		30 125	35 181	37 291	57 534	57 756	57 756	57 512	62 225	64 364
Internal audit		-	251	1 312	1 453	1 458	1 458	1 553	1 979	2 115
Community and public safety		49 427	64 057	69 520	66 578	75 762	75 762	69 479	84 254	85 192
Community and social services		11 736	8 601	9 354	7 226	7 359	7 359	8 519	8 170	8 405
Sport and recreation		7 615	5 757	5 564	11 532	11 748	11 748	11 546	12 529	13 673
Public safety		30 022	40 112	45 767	38 225	38 352	38 352	38 677	39 155	39 701
Housing		-	6 657	3 335	5 294	15 223	18 223	16 539	4 059	23 332
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		21 321	16 354	21 036	22 499	24 195	24 195	23 858	25 419	26 983
Planning and development		2 572	2 931	3 953	5 287	5 219	5 219	5 538	5 656	6 041
Road transport		10 751	13 423	15 053	17 212	15 976	18 976	18 299	19 753	20 948
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		69 135	90 973	97 738	121 460	124 378	124 378	139 792	148 883	158 862
Energy sources		60 651	62 221	67 254	67 353	87 956	87 956	88 524	94 259	101 319
Water management		9 639	10 653	9 821	11 277	13 032	13 032	16 524	17 652	18 686
Waste water management		8 225	12 055	13 514	17 233	16 016	16 016	16 454	19 540	20 460
Waste management		10 620	6 054	7 119	9 558	10 355	10 355	16 440	17 393	18 397
Other	4	1 605	786	1 181	1 271	871	871	410	430	452
Total Expenditure - Functional	3	216 005	238 345	245 038	289 057	314 210	314 210	322 081	331 625	369 768
Surplus/(Deficit) for the year		14 739	9 314	13 344	(1 914)	(1 089)	(1 089)	(8 166)	(8 561)	(9 205)



Explanatory notes to Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenue (Transfers recognized – capital) and therefore does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the trading services should exceed their expenditures.
4. Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue sources reflected under executive and council as well as finance and administration.



Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

WC034 Swellendam - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2018/19	2017/18	2016/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote										
Vote 1 - Municipal Manager	1	802	83	8	379	791	791	400	-	-
Vote 2 - Corporate Services		62 049	27 922	30 821	33 923	34 171	34 171	36 664	39 158	42 129
Vote 3 - Financial Services		7 586	43 024	45 914	48 089	48 631	48 631	50 820	54 741	58 309
Vote 4 - Engineers Services		108 327	116 294	120 104	135 549	137 470	137 470	145 006	154 508	162 673
Vote 5 - Community Services		51 948	60 337	61 989	78 606	90 458	91 458	80 293	73 747	96 646
Vote 6 - Community Services Continued		113	1	767	608	759	759	719	912	803
Total Revenue by Vote	2	291 794	247 659	259 561	297 154	312 341	312 341	313 792	321 064	360 593
Expenditure by Vote to be appropriated										
Vte 1 - Municipal Manager	1	7 075	5 069	6 584	8 935	8 816	8 815	8 835	8 609	9 128
Vte 2 - Corporate Services		31 231	35 716	30 281	40 255	40 932	40 932	41 942	44 054	46 352
Vte 3 - Financial Services		21 335	21 532	24 411	29 873	29 066	29 056	29 957	32 752	35 052
Vte 4 - Engineers Services		97 255	101 218	109 187	134 751	139 204	139 204	145 197	153 905	164 227
Vte 5 - Community Services		59 852	74 729	73 517	79 405	88 073	88 278	87 471	83 714	95 375
Vte 6 - Community Services Continued		154	172	169	7 825	3 124	8 124	7 930	8 695	9 036
Total Expenditure by Vote	2	216 815	238 345	245 631	299 057	314 210	314 210	322 891	331 625	358 768
Surplus Deficit for the year	2	14 789	9 314	13 944	(1 914)	(1 889)	(1 889)	(9 199)	(8 561)	(9 019)

Explanatory notes to Table A3 - Budgeted Financial Performance (revenue and expenditure by vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote.
2. This is the level at which council will approve the budget in terms of Section 24(2)(c)(iii) of the MFMA.



Table A4 - Budgeted Financial Performance (revenue and expenditure)

WC034 Swellendam - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit Outcome	Budget Year +1 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	32 513	36 122	37 482	42 483	42 068	42 068	42 068	42 117	45 440	46 512
Service charge - electricity revenue	2	66 913	69 510	74 670	75 622	75 662	75 662	75 662	76 751	87 107	103 348
Service charge - water revenue	2	13 555	13 660	15 386	17 394	17 394	17 394	17 394	19 224	20 662	22 383
Service charge - sanitation revenue	2	12 442	13 420	14 535	14 792	15 168	15 168	15 168	16 182	18 167	20 125
Service charge - refuse revenue	2	7 521	8 018	8 514	8 473	8 769	8 769	8 769	10 416	12 423	14 323
Rental of facilities and equipment		1 123	673	742	621	691	691	691	727	706	822
Interest earned - external investment		3 656	4 104	5 033	4 165	4 966	4 966	4 966	4 715	5 476	5 746
Interest earned - outstanding debts		1 729	1 281	991	1 110	1 200	1 200	1 200	1 280	1 320	1 383
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		33 048	37 563	42 350	46 514	46 514	46 514	46 514	47 055	48 308	49 574
Concessions and permits		540	1 270	1 461	1 055	1 372	1 372	1 372	1 446	1 613	1 885
Agency services		1 684	1 654	2 102	1 977	1 980	1 980	1 980	2 162	2 291	2 413
Transfers and subsidies		36 056	40 267	39 839	52 405	52 405	52 405	52 405	55 272	49 876	71 573
Charitable revenue	2	5 150	1 228	1 072	4 054	4 174	4 174	4 174	3 056	3 176	3 383
Sales		1 036	-	19	1 033	1 000	1 000	1 000	1 100	1 000	1 000
Total Revenue (excluding capital transfers and contributions)		219 932	239 168	246 331	261 022	261 404	261 404	261 404	267 668	301 364	347 211
Expenditure By Type											
Employee related costs	2	75 140	85 915	85 634	106 049	128 735	128 735	128 735	115 021	121 057	129 345
Remuneration of councillors		4 379	4 954	5 103	5 594	5 837	5 837	5 837	6 038	6 038	6 465
Depreciation	3	22 619	24 772	25 321	24 239	26 921	26 921	26 921	36 921	36 921	36 921
Depreciation of asset impairment	2	9 285	7 574	9 301	9 123	10 393	10 393	10 393	11 419	11 577	11 673
Finance charges		3 145	3 636	5 931	6 525	6 625	6 625	6 625	6 697	6 801	8 753
Buy purchases	2	51 242	51 602	55 579	67 285	67 285	67 285	67 285	72 755	77 646	83 671
Other materials	6	-	17 470	25 474	21 577	14 437	14 437	14 437	13 232	14 562	15 833
Contracted services		-	11 704	13 207	24 392	19 795	19 795	19 795	30 758	30 494	51 193
Transfers and subsidies		1 482	1 297	1 193	2 602	360	360	360	162	274	283
Other expenditure	4,5	40 500	43 178	42 939	49 567	24 125	24 125	24 125	25 212	26 129	28 345
Losses		2	345	-	-	-	-	-	-	-	-
Total Expenditure		216 065	238 345	246 639	269 057	314 210	314 210	314 210	322 451	331 451	343 763
Surplus/(Deficit)		846	9 170	893	(17 125)	(12 806)	(12 806)	(12 806)	(25 231)	(23 163)	(21 457)
Transfers and subsidies - capital (net by allocation) / (National / Provincial Department / Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		14 242	17 481	13 360	15 222	20 957	20 957	20 957	18 124	14 312	17 352
Transfers and subsidies - capital (net by allocation) / (National / Provincial Department / Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (net - all)		-	-	1	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		14 716	9 214	13 944	(1 964)	(1 868)	(1 868)	(1 868)	(1 093)	(1 361)	(1 205)
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		14 716	9 214	13 944	(1 964)	(1 868)	(1 868)	(1 868)	(1 093)	(1 361)	(1 205)
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		14 716	9 214	13 944	(1 964)	(1 868)	(1 868)	(1 868)	(1 093)	(1 361)	(1 205)
Share of surpluses/(deficit)/losses	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		14 716	9 214	13 944	(1 964)	(1 868)	(1 868)	(1 868)	(1 093)	(1 361)	(1 205)



Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue amounts to R297.668 million for 2020/21.
2. Revenue to be generated from property rates is R42.117 million in the 2020/21 financial year which represents 14.15% of the operating revenue base of the municipality and therefore remains a significant funding source for the municipality.
3. Service charges relating to electricity, water, sanitation and refuse removal constitutes the largest component of the revenue basket of the municipality totaling to R138.339 million for the 2020/21 financial year and reflecting 46.47% of the total revenue base.
4. Fines, penalties and forfeits also significantly contributes to the revenue basket totaling to R47.055 million for the 2020/21 financial year and reflecting 15.81% of the total revenue base.
5. Transfers of operating grants recognised, includes the local government equitable share and other operating grants received from national and provincial government. This revenue only realising after preset conditions were met. It needs to be noted that the transfers recognised fluctuates due to the nature of expenses in the provincial housing grant.
6. More detail regarding the employee related cost and the remuneration of councillors are provided in Section 11 of this report.
7. More emphasis will be placed on the debt impairment; depreciation charges and the finance charges in Section 10 – Budget Funding.
8. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational efficiencies will have to be identified and instituted to reduce the impact of wage and bulk tariff increases in future years.



Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

WC034 Swellendam - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding source

Vote Description	Ref	2018/19	2019/20	2019/20	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2	—	—	—	—	—	—	—	—	—	—
Vote 1 - Municipal Manager		—	—	—	—	—	—	—	—	—	—
Vote 2 - Corporate Services		—	—	—	—	—	—	—	—	—	—
Vote 3 - Financial Services		—	—	—	—	—	—	—	—	—	—
Vote 4 - Engineers Services		—	—	11 000	12 420	12 470	12 471	12 470	—	—	—
Vote 5 - Community Services		—	—	—	2 000	3 476	3 476	3 476	—	—	—
Vote 6 - Community Services Continued		—	—	—	—	—	—	—	—	—	—
Vote 7 - [NAME OF VOTE 7]		—	—	—	—	—	—	—	—	—	—
Vote 8 - [NAME OF VOTE 8]		—	—	—	—	—	—	—	—	—	—
Vote 9 - [NAME OF VOTE 9]		—	—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]		—	—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]		—	—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]		—	—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]		—	—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]		—	—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]		—	—	—	—	—	—	—	—	—	—
Capital multi-year expenditure sub-total	7	—	—	15 000	15 073	15 140	15 141	15 140	—	—	—
Single-year expenditure to be appropriated	2	—	—	—	—	—	—	—	38	—	—
Vote 1 - Municipal Manager		—	—	—	—	—	—	—	38	—	—
Vote 2 - Corporate Services		374	45	1 294	105	120	109	109	163	265	80
Vote 3 - Financial Services		375	2 475	1 302	850	950	951	951	1 100	1 740	1 580
Vote 4 - Engineers Services		10 330	12 972	3 203	4 091	4 526	4 526	4 526	16 000	17 102	15 672
Vote 5 - Community Services		3 788	4 003	201	331	4 770	4 771	4 770	4 904	93	590
Vote 6 - Community Services Continued		—	—	—	—	—	—	—	241	—	—
Vote 7 - [NAME OF VOTE 7]		—	—	—	—	—	—	—	—	—	—
Vote 8 - [NAME OF VOTE 8]		—	—	—	—	—	—	—	—	—	—
Vote 9 - [NAME OF VOTE 9]		—	—	—	—	—	—	—	—	—	—
Vote 10 - [NAME OF VOTE 10]		—	—	—	—	—	—	—	—	—	—
Vote 11 - [NAME OF VOTE 11]		—	—	—	—	—	—	—	—	—	—
Vote 12 - [NAME OF VOTE 12]		—	—	—	—	—	—	—	—	—	—
Vote 13 - [NAME OF VOTE 13]		—	—	—	—	—	—	—	—	—	—
Vote 14 - [NAME OF VOTE 14]		—	—	—	—	—	—	—	—	—	—
Vote 15 - [NAME OF VOTE 15]		—	—	—	—	—	—	—	—	—	—
Capital single-year expenditure sub-total	14 876	20 863	5 819	5 800	18 336	18 335	18 335	22 124	19 200	17 652	—
Total Capital Expenditure - Vote	14 876	20 863	16 593	20 559	26 274	26 274	26 274	22 124	19 200	17 652	—
Capital Expenditure - Functional											
Capital Expenditure - Functional		748	3 613	2 403	1 161	1 338	1 328	1 328	1 381	2 105	1 130
Governance and administration		71	—	1 294	6	5	5	5	5	—	—
Executive and council		—	3 613	1 300	1 176	1 323	1 323	1 323	1 343	2 006	1 630
Finance and administration		476	—	—	—	—	—	—	—	—	—
Internal audit		—	—	—	—	—	—	—	—	—	—
Community and public safety		3 788	4 364	281	2 643	8 244	8 249	8 248	5 148	83	554
Community and social services		1 255	607	201	2 279	3 598	3 591	3 591	3 722	—	—
Sporadic correction		2 633	3 707	—	183	193	193	193	1 415	83	553
Public safety		—	—	—	21	11	11	11	11	—	—
Housing		—	—	—	4 445	4 426	4 426	4 426	—	—	—
Health		—	—	—	—	—	—	—	—	—	—
Economic and environmental services		1 139	7 234	4 183	6 126	6 608	6 668	6 668	6 972	7 155	7 037
Planning and development		—	—	—	25	27	27	27	—	—	—
Road transport		9 182	7 234	4 163	6 035	6 602	6 602	6 602	6 912	7 193	7 037
Environmental protection		—	—	—	—	—	—	—	—	—	—
Trading services		1 193	5 566	18 985	9 311	9 610	9 610	9 610	8 735	9 903	8 585
Energy source		207	501	1 215	3 835	2 008	2 000	2 000	1 740	4 348	2 600
Waste management		913	4 737	5 874	6 014	8 104	8 104	8 104	6 084	6 416	6 026
Waste water management		—	512	1 926	1 207	1 107	1 097	1 097	1 007	290	150
Waste management		—	6	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—	—
Total Capital Expenditure - Functional	3	14 876	20 863	16 593	20 559	26 274	26 274	26 274	22 124	19 200	17 652
Funded by											
National Government		12 644	12 624	11 693	12 670	12 470	12 470	12 470	11 288	14 700	13 352
Provincial Government		1 593	4 254	—	2 782	8 457	8 457	8 457	4 565	—	—
District Municipality		—	—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (non-voluntary allocations) (National)		—	—	—	—	—	—	—	—	—	—
Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprise, Public Corporations, Higher Educational Institutions		—	—	—	—	—	—	—	—	—	—
Transfers recognised - capital	4	14 242	17 017	11 850	16 222	20 337	20 307	20 307	16 124	14 708	13 352
Borrowing	5	—	—	—	—	—	—	—	—	—	—
Internally generated funds	6	134	3 445	8 435	5 337	5 337	5 337	5 337	6 020	4 532	4 500
Total Capital Funding	7	14 876	20 863	16 593	20 559	26 274	26 274	26 274	22 124	19 200	17 652



Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations), capital expenditure by standard classification and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.
3. Unlike multi-year capital appropriations which normally would result in work-in-progress at the end of a financial year, single-year appropriations relate to expenditure that will incur in the specific budget year such as the procurement of vehicles and specialised tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the inputs of departments and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included, but no commitments will be incurred against single-year appropriations for the two outer-years.
4. The capital program is funded from own funding and government grants and transfers. As mentioned previously the funding source of new borrowings is a remaining problem and the municipality is dependent on the bank sector and the risk assessment process to raise future loans.
5. For 2020/21 capital transfers from national and provincial government amounts to R16.124 million.



Table A6 -Budgeted Financial Position

WC034 Swellendam - Table A6 Budgeted Financial Position											
Description	Ref	2018/19	2017/18	2016/17	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Re-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Current assets											
Cash		63 791	65 336	74 246	27 853	31 702	31 702	31 702	47 942	38 345	31 112
Callinwardedspolls	1	-	-	700	-	-	-	-	-	-	-
Consumer debts	1	8 528	8 129	8 113	8 032	8 137	8 412	8 412	7 122	5 372	3 303
Other debts		11 159	11 156	14 205	12 779	11 645	11 053	11 053	11 353	11 353	11 353
Current portion of long-term receivables		38	-	-	-	-	-	-	-	-	-
Inventory	2	11 567	15 432	1 633	10 274	3 747	3 747	3 747	3 722	3 278	4 012
Total current assets		68 672	85 993	111 321	59 031	86 221	86 221	86 221	70 135	59 256	49 812
Non current assets											
Long-term receivables		-	-	-	-	-	-	-	-	-	-
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		25 211	25 373	17 151	24 936	17 552	17 052	17 052	16 956	16 907	16 815
Investment in Associate		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment	3	207 523	237 593	314 029	316 516	330 058	330 058	330 058	340 941	348 731	354 770
Fiklig		-	-	-	-	-	-	-	-	-	-
Irangible		425	435	506	566	430	430	430	585	279	267
Other non-current assets		5 256	5 113	196	4 416	196	171	171	171	171	171
Total non currentAssets		303 056	322 102	331 902	346 405	347 767	347 767	347 767	353 465	361 068	371 162
TOTAL ASSETS		407 628	417 104	433 723	406 244	434 018	433 991	433 991	433 600	425 346	421 874
LIABILITIES											
Current Liabilities											
Bank overdraft	1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	2 430	3 078	3 414	2 296	2 827	1 741	3 721	2 784	1 026	3 346
Consumer debts		1 001	2 245	2 514	2 570	2 715	2 715	2 715	2 825	1 159	3 412
Trade and other payables	4	10 655	21 526	31 472	24 031	29 898	29 898	29 898	29 403	25 983	25 634
Provisions		21 986	21 454	10 675	23 508	13 569	13 569	13 569	15 665	15 978	23 524
Total current liabilities		51 082	51 603	41 074	57 385	49 009	49 928	49 928	53 778	51 148	55 116
Non current liabilities											
Borrowing		10 080	31 959	29 523	24 664	24 426	24 762	24 762	21 568	18 972	15 524
Provisions		51 822	51 923	61 442	55 677	74 767	74 767	74 767	35 404	35 588	32 575
Total non current liabilities		61 902	85 863	97 965	81 541	99 193	99 549	99 549	102 403	105 340	108 313
TOTAL LIABILITIES		147 014	147 466	146 039	131 925	148 202	149 472	149 472	153 180	158 488	164 221
NET ASSETS	5	250 614	251 928	287 685	257 316	235 815	234 519	234 519	235 420	263 658	257 653
COMMUNITY WEALTH/EQUITY											
Accrued Salaries(Debt)		245 945	257 619	275 200	264 676	274 421	273 124	273 124	294 025	265 463	246 258
Reserves	4	11 689	12 109	11 306	2 240	11 395	11 395	11 395	11 265	11 395	11 395
TOTAL COMMUNITY WEALTH/EQUITY	5	250 614	251 928	287 685	257 316	235 815	234 519	234 519	275 420	265 658	257 653



Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of General Recognized Accounting Practices (GRAP) and assists councillors and management to understand the impact of the budget on the statement of financial position.
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international standard which presents assets less liabilities as the accounted Community Wealth. The order of items within each group, illustrates its liquidity; i.e. assets readily converted to cash or liabilities immediately required to be transformed in cash.
3. Table A6 is supported by an extensive table of notes (Table SA3) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the budgeted financial performance or the capital budget will inevitably impact on the budgeted financial position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.



Table A7 - Budgeted Cash Flow Statement

WC034 Swellendam - Table A7 Budgeted Cash Flows

R thousand	Description	Ref	2015/16	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates			32 923	35 061	37 239	31 605	39 056	39 266	39 266	41 275	41 531	47 546
Service charges			150 419	97 713	110 523	123 839	125 453	125 453	125 453	135 572	146 200	157 353
Other revenue			8 724	22 633	18 802	25 416	22 731	22 731	22 731	23 425	25 067	26 175
Transfers and Subsidies - Operational	1		43 140	34 465	42 526	52 438	62 436	62 405	62 406	55 272	49 876	71 376
Transfers and Subsidies - Capital	1		14 242	17 451	12 127	15 222	20 537	20 937	20 937	16 124	14 700	13 352
Interest			5 264	5 177	5 606	5 238	6 142	6 142	6 142	5 975	6 709	7 138
Dividends			-	-	-	-	-	-	-	-	-	-
Payments												
Suppliers and employees			(165 012)	(103 558)	(196 257)	(241 712)	(268 484)	(265 424)	(265 484)	(264 424)	(272 464)	(309 546)
Finance charges			(6 177)	(6 636)	(2 029)	(5 545)	(3 596)	(3 625)	(3 625)	(3 027)	(2 600)	(2 380)
Transfers and Grants	1		(1 506)	(1 297)	(1 700)	(2 522)	(386)	(322)	(300)	(163)	(274)	(286)
NET CASH FROM/(USED) OPERATING ACTIVITIES			31 497	26 917	27 791	12 118	16 513	16 513	16 513	10 385	11 750	11 654
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE			1 448	117	313	1 020	100	1 020	1 000	1 500	1 020	1 000
Decrease (Increase) in non-current receivables			-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current investments			-	-	-	-	-	-	-	-	-	-
Payments												
Capital assets			(14 732)	(9 468)	(15 745)	(20 559)	(26 274)	(26 274)	(26 274)	(22 124)	(19 223)	(17 652)
NET CASH FROM/(USED) INVESTING ACTIVITIES			(13 343)	(9 345)	(15 477)	(19 599)	(25 274)	(25 274)	(25 274)	(20 624)	(18 200)	(16 652)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans			-	-	-	-	-	-	-	-	-	-
Borrowing long term financing			-	-	-	-	-	-	-	-	-	-
Increase (Decrease) in consumer deposits			112	244	259	190	201	201	201	210	234	253
Payments												
Repayment of borrowings			(3 034)	(2 216)	(3 082)	(4 039)	(4 683)	(4 683)	(4 683)	(3 741)	(2 734)	(3 126)
NET CASH FROM/(USED) FINANCING ACTIVITIES			(2 821)	(1 971)	(2 113)	(3 849)	(4 483)	(4 483)	(4 483)	(3 530)	(2 550)	(2 278)
NET INCREASE/(DECREASE) IN CASH HELD			15 233	4 605	9 546	(11 296)	(13 244)	(13 244)	(13 244)	(13 758)	(9 000)	(7 771)
Cash/vanu equivalent at the year begin:	2		36 434	60 791	65 398	59 151	74 949	74 945	74 945	61 702	47 942	38 143
Cash/vanu equivalent at the year end:	2		51 667	65 395	74 345	27 853	61 702	61 702	61 702	47 942	38 143	31 172

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded. It shows the expected level of cash in-flows versus cash out-flows that is likely to result from the implementation of the budget. The net effect of budget (both capital & operational) is represented in the net increase or decrease in cash and cash equivalents.
2. Table A7 is supported by an extensive table (Table SA30) that provides a breakdown per month as well as providing a detailed analysis of the major sources of receipts and expenditure.



Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

WC034 Swellendam - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and Investments available											
Cash/cash equivalents at the year end	1	51 687	65 396	74 945	27 853	61 702	61 702	61 702	47 942	38 943	31 172
Other current investments > 90 days		9 124	(0)	0	-	0	0	0	-	-	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		60 791	65 396	74 945	27 853	61 702	61 702	61 702	47 942	38 943	31 172
Application of cash and investments											
Unspent conditional transfers		11 505	-	(52)	896	124	124	124	124	124	124
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	768	12 807	12 203	4 903	12 357	12 307	12 307	12 515	12 782	12 605
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	13 689	12 103	11 395	2 645	11 395	11 395	11 395	11 395	11 395	11 395
Total Application of cash and investments:		25 942	24 616	23 552	8 345	23 825	23 825	23 825	24 123	24 300	24 324
Surplus/shortfall:		34 849	40 790	51 393	19 488	37 876	37 874	37 874	23 149	14 643	6 843

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of the MFMA circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or a deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".



Table A9 - Asset Management

WC034 Swellendam - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
Total New Assets	1	14 876	29 853	18 985	8 113	10 143	13 545	8 148	8 238	3 580
Road Infrastructure		4 345	7 331	7 163	—	—	—	400	300	210
Storm Water Infrastructure		—	—	—	—	—	—	—	—	—
Drainage Infrastructure		236	231	1733	9 409	2 659	2 653	—	1739	—
Water Supply Infrastructure		515	4 737	—	553	687	687	1386	—	—
Sanitation Infrastructure		—	512	11	—	—	—	—	—	—
Solid Waste Infrastructure		4 001	5	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Gas/Refining		—	—	—	—	—	—	—	—	—
Water and Sewer/Drainage Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		40 235	12 806	8 162	2 989	3 206	3 326	7 757	7 833	219
Community Facilities		1 265	657	—	2 522	3 702	3 708	4 156	50	50
Sport and Recreation Facilities		2 330	2 702	—	—	—	—	—	—	—
Community Assets		3 791	4 204	—	3 002	3 732	3 730	4 183	53	53
Heritage Assets		—	—	—	—	—	—	—	—	—
Reserve Conserving		—	—	—	—	—	—	—	—	—
Non-Reserve Conserving		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Other Assets		—	—	—	—	—	—	—	—	—
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Stocks		—	—	—	—	—	—	—	—	—
Licences and Rights		12	75	336	—	—	—	—	—	—
Intangible Assets		12	75	336	—	—	—	—	—	—
Computer Equipment		—	—	—	300	330	330	5 213	5 433	5 463
Furniture and Office Equipment		303	2 046	217	287	239	239	224	495	293
Machinery and Equipment		454	510	2 153	163	873	873	541	323	500
Transport Assets		—	854	652	—	300	300	1 003	5 122	1 463
Land		71	—	4 445	—	4 446	4 446	—	—	—
Zoo's, Nurseries and Non-Biological Animals		—	—	—	—	—	—	—	—	—
Total Reserve of Existing Assets	2	—	—	—	100	100	100	200	2 633	—
Road Infrastructure		—	—	—	—	—	—	—	—	—
Storm Water Infrastructure		—	—	—	—	—	—	—	—	—
Drainage Infrastructure		—	—	—	—	—	—	—	2 633	—
Water Supply Infrastructure		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Gas/Refining		—	—	—	—	—	—	—	—	—
Water and Sewer/Drainage Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		—	—	—	453	153	153	—	2 633	—
Community Facilities		—	—	—	—	—	—	143	—	—
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
Community Assets		—	—	—	—	—	—	143	—	—
Heritage Assets		—	—	—	—	—	—	—	—	—
Reserve Conserving		—	—	—	—	—	—	—	—	—
Non-Reserve Conserving		—	—	—	—	—	—	—	—	—
Investment properties		—	—	—	—	—	—	—	—	—
Operational Buildings		—	—	—	—	—	—	—	200	—
Housing		—	—	—	—	—	—	—	—	—
Other Assets		—	—	—	—	—	—	153	333	—
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Stocks		—	—	—	—	—	—	—	—	—
Licences and Rights		—	—	—	—	—	—	—	—	—
Intangible Assets		—	—	—	—	—	—	—	—	—
Computer Equipment		—	—	—	—	—	—	—	—	—
Furniture and Office Equipment		—	—	—	—	—	—	—	—	—
Machinery and Equipment		—	—	—	—	—	—	—	—	—
Transport Assets		—	—	—	—	—	—	—	—	—
Land		—	—	—	—	—	—	—	—	—
Zoo's, Nurseries and Non-Biological Animals		—	—	—	—	—	—	—	—	—
Total Depreciation of Existing Assets	6	—	—	—	12 346	12 656	12 428	12 744	11 183	14 212
Road Infrastructure		—	—	—	8 055	8 585	8 508	8 517	8 627	5 627
Storm Water Infrastructure		—	—	—	—	—	—	—	—	—
Drainage Infrastructure		—	—	—	—	—	—	1738	—	5 625
Water Supply Infrastructure		—	—	—	5 114	5 059	5 080	4 762	5 385	5 633
Sanitation Infrastructure		—	—	—	1 107	901	901	290	143	153
Solid Waste Infrastructure		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Gas/Refining		—	—	—	—	—	—	—	—	—
Water and Sewer/Drainage Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		—	—	—	12 310	12 389	12 580	12 339	11 163	14 212
Community Facilities		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—



WC034 Swellendam - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
CAPITAL EXPENDITURE											
Community Assets		-	-	-	-	-	-	-	-	-	
Heritage Assets		-	-	-	-	-	-	-	-	-	
Recreational Generating		-	-	-	-	-	-	-	-	-	
Investment properties		-	-	-	-	-	-	-	-	-	
Operational Buildings		-	-	-	30	30	30	345	-	-	
Housing		-	-	-	-	-	-	-	-	-	
Other Assets		-	-	-	30	30	30	345	-	-	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	
Services		-	-	-	-	-	-	-	-	-	
Licences and Rights		-	-	-	-	-	-	-	-	-	
Intangible Assets		-	-	-	-	-	-	-	-	-	
Computer Equipment		-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	
Machinery and Equipment		-	-	-	-	-	-	-	-	-	
Transport Assets		-	-	-	-	-	-	-	-	-	
Land		-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	
Total Capital Expenditure	4	14 879	20 463	16 665	20 593	20 274	20 274	22 124	19 200	17 852	
Roads Infrastructure		4 345	7 334	7 163	6 095	6 065	6 065	6 017	6 027	6 037	
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	
Electrical Infrastructure		200	381	1 738	3 438	2 689	2 689	1 738	4 348	2 339	
Water Supply Infrastructure		319	472	-	5 684	5 784	5 784	6 116	5 985	5 828	
Sewerage Infrastructure		-	512	11	1 287	1 067	1 067	206	190	150	
Solid Waste Infrastructure		4 821	5	-	-	-	-	-	-	-	
Rail Infrastructure		-	-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Infrastructure		39 295	12 889	8 013	16 405	16 005	16 005	16 095	16 196	15 798	
Community Facilities		1 355	680	-	2 502	3 762	3 762	4 266	50	50	
Seaside Recreation Facilities		2 533	3 707	-	-	-	-	41	-	-	
Community Assets		3 789	4 984	-	2 932	2 732	2 732	4 328	59	59	
Heritage Assets		-	-	-	-	-	-	-	-	-	
Recreational Generating		-	-	-	-	-	-	-	-	-	
Non-revenue Generating		-	-	-	-	-	-	-	-	-	
Investment properties		-	-	-	-	-	-	-	-	-	
Operational Buildings		-	-	-	30	30	30	485	200	-	
Housing		-	-	-	-	-	-	-	-	-	
Other Assets		-	-	-	30	30	30	485	199	-	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	
Services		-	-	-	-	-	-	-	-	-	
Licences and Rights		12	73	286	-	-	-	-	-	-	
Intangible Assets		12	73	286	-	-	-	-	-	-	
Computer Equipment		-	-	-	864	866	866	1 010	1 400	1 400	
Furniture and Office Equipment		303	2 043	917	237	229	229	228	405	230	
Machinery and Equipment		406	549	2 146	184	672	672	941	120	120	
Transport Assets		-	564	882	-	386	386	1 000	1 122	1 450	
Land		71	-	4 448	-	4 448	4 448	-	-	-	
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	
TOTAL CAPITAL EXPENDITURE - Asset class		14 879	20 463	16 665	20 593	20 274	20 274	22 124	19 200	17 852	
ASSET REGISTER SUMMARY - PPE (W/W)											
5	303 526	317 189	321 875	348 405	247 717	247 717	247 717	350 485	366 086	371 932	
Roads Infrastructure		65 304	93 123	87 886	89 302	89 732	89 732	83 412	80 908	70 445	
Storm water Infrastructure		7 632	39	25 539	28 203	7 415	7 415	50 068	30 012	29 338	
Electrical Infrastructure		17 444	23 159	43 383	25 776	25 387	25 387	21 963	22 056	33 402	
Water Supply Infrastructure		67 441	42 593	59 438	52 353	41 989	41 989	58 304	61 446	64 346	
Sewerage Infrastructure		13 188	63 386	4 201	10 883	13 283	13 283	13 583	16 732	16 776	
Solid Waste Infrastructure		-	-	-	72	2 039	2 039	2 104	2 098	2 090	
Rail Infrastructure		-	-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	0	24	24	-	-	-	
Infrastructure		200 879	228 823	337 038	347 011	350 783	350 783	260 284	280 704	355 450	
Community Assets		21 264	26 256	35 423	32 357	33 081	33 081	45 678	45 384	45 052	
Heritage Assets		-	-	171	4 450	189	189	171	171	171	
Investment properties		2 324	2 324	17 180	24 898	17 032	17 032	16 689	16 907	16 815	
Other Assets		55 524	61 102	41 350	17 313	7 583	7 583	20 558	26 000	25 900	
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	
Intangible Assets		417	406	596	590	400	400	583	207	207	
Computer Equipment		-	-	-	2 361	2 368	2 368	3 133	3 068	4 726	
Furniture and Office Equipment		-	-	-	4 394	4 133	4 133	2 781	2 654	2 701	
Machinery and Equipment		-	-	-	1 816	2 465	2 465	2 127	2 075	1 922	
Transport Assets		-	-	-	7 140	8 885	8 885	7 891	8 356	9 099	
Land		-	-	-	4 440	22 083	22 083	-	-	-	
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	
TOTAL ASSET REGISTER SUMMARY - PPE (W/W)		5	303 526	317 189	331 875	348 405	347 011	350 783	350 485	366 086	371 932



WC004 Swellendam - Table A9 Asset Management

Description R thousand	Ref	2017/18	2018/19	2019/20	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE OTHER ITEMS		22 622	24 101	25 368	25 870	25 462	25 462	24 421	36 739	38 107
Depreciation	1	5 225	7 474	9 861	5 321	10 363	10 339	11 413	11 677	11 373
Repairs and Maintenance by Asset Class	5	12 737	15 653	15 566	20 541	19 063	19 053	21 003	25 162	25 253
Road Infrastructure		1 881	2 211	2 093	2 071	3 458	3 453	3 294	37 133	33 271
Sewer Infrastructure		-	623	494	703	638	632	684	697	732
Electricity Infrastructure		1 326	1 251	1 405	1 739	1 733	1 753	1 703	1 946	2 240
Water Supply Infrastructure		618	2 510	1 006	1 142	1 354	1 354	1 451	1 482	1 557
Sanitation Infrastructure		583	1 160	393	1 385	1 442	1 444	1 387	1 592	1 572
Solid Waste Infrastructure		109	1 056	1 110	2 406	2 039	2 333	6 083	6 094	7 234
Path Infrastructure		-	-	-	-	-	-	-	-	-
Civic Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		5 134	8 883	7 019	10 251	10 562	10 523	15 300	16 431	17 248
Community Facilities		799	1 257	553	553	521	521	945	1 155	1 171
Sport and Recreation Facilities		191	329	540	538	557	552	544	611	644
Community Assets		681	1 575	1 167	1 591	1 453	1 473	1 429	1 663	1 586
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	193	-	-	-	-	-	-	-
Non-revenue Generating		-	-	174	333	295	295	301	316	331
Investment properties		-	153	174	103	265	288	301	211	231
Operational Buildings		171	525	553	522	535	525	500	529	537
Housing		-	-	-	-	-	-	-	-	-
Other Assets		871	515	389	631	635	626	520	571	607
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Services		-	-	-	-	-	-	-	-	-
Liquors and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		1783	2 500	2 024	3 421	1 293	1 283	890	1 022	1 114
Furniture and Office Equipment		74	89	7	35	30	30	129	133	140
Machinery and Equipment		462	547	1 123	4 293	4 446	4 446	4 681	5 029	5 322
Transport Assets		2 711	2 536	-	6	3	1	4	4	4
Land		-	-	-	-	-	-	-	-	-
Z004.1 Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		22 622	24 101	25 368	25 870	25 462	25 462	24 421	36 739	38 107
Renewal and upgrading of Existing Assets as % of total oper		0.0%	0.0%	5.0%	0.0%	0.0%	0.0%	0.0%	7.0%	7.0%
Renewal and upgrading of Existing Assets as % of depreci		0.0%	0.0%	5.0%	0.0%	0.0%	0.0%	0.0%	10.0%	10.0%
R&M as a % of PPE		4.0%	5.7%	5.0%	5.5%	5.0%	5.0%	5.7%	7.0%	7.0%
Renewal and upgrading and R&M as a % of PPE		4.0%	5.5%	5.0%	5.0%	4.0%	4.0%	5.0%	6.0%	6.0%



Explanatory notes to Table A9 - Asset Management

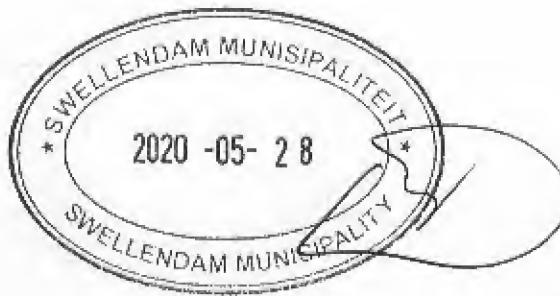
1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40% of their capital budget to the renewal of existing assets and allocations to repairs and maintenance should be 8% of PPE. The municipality does not meet both of these recommendations, because as mentioned above the annual budget input process was absolutely cut to a level which is realistic and affordable, due to financial constraints.
3. The table above provides an analysis between depreciation and operational repairs and maintenance over the MTREF and highlights the fact that the municipality's capital budget is excessive and will not address the maintenance backlog.



Table A10 - Basic Service Delivery Measurement

WC034 Swellendam - Table A10 Basic service delivery measurement

Descriptor	Ref	2018/19	2019/20	2020/21	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year 1+2 2020/21	Budget Year 2+3 2020/21
<u>Household service levels</u>										
<u>Water</u>										
Plumb water inside dwelling		12 321	12 089	12 382	12 382	12 381	12 900	12 953	12 963	12 935
Plumb water inside yard (but not dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least in service level)	1	-	-	-	-	-	-	-	-	-
Other water supply (at least in service level)	4	-	-	-	-	-	-	-	-	-
Water Services Level and Above at 100%		12 321	12 089	12 382	12 387	12 387	12 950	12 961	12 963	12 935
Using public tap (< min service level)	1	-	-	-	-	-	-	-	-	-
Other water supply (< min service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
Below Minimum Service Level (at 50%)		-	-	-	-	-	-	-	-	-
Total number of households	5	12 376	12 058	12 387	12 387	12 387	12 950	12 961	12 963	12 935
<u>Sewerage</u>										
Plumb toilet (connected to sewerage)										
Plumb toilet (with septic tank)		12 186	12 005	12 300	12 300	12 300	12 352	12 775	12 776	12 779
Chemical toilet		-	-	-	-	-	-	-	-	-
Plumb (privately)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min service level)		-	-	-	-	-	-	-	-	-
Water Services Level and Above at 100%		12 186	12 005	12 300	12 300	12 300	12 352	12 775	12 776	12 779
Booster toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min service level)		-	-	-	-	-	-	-	-	-
Not let provisions		-	-	-	-	-	-	-	-	-
Below Minimum Service Level (at 50%)		-	-	-	-	-	-	-	-	-
Total number of households	5	12 186	12 005	12 300	12 300	12 300	12 352	12 775	12 776	12 779
<u>Electricity</u>										
Bettely (at least in service level)										
Bettely - prepaid (at least in service level)		1 792	1 783	1 783	1 786	1 786	1 796	1 795	1 795	1 796
Water Services Level and Above at 100%		10 416	10 538	10 537	10 593	10 593	10 993	11 113	11 113	11 111
Bettely (< min service level)		-	-	-	-	-	-	-	-	-
Bettely - prepaid (< min service level)		-	-	-	-	-	-	-	-	-
Charity energy sources		-	-	-	-	-	-	-	-	-
Below Minimum Service Level (at 50%)		-	-	-	-	-	-	-	-	-
Total number of households	5	12 210	12 335	12 663	12 705	12 705	12 785	12 914	12 935	12 935
<u>Refuse</u>										
Removed at least once a week										
Water Services Level and Above at 100%		12 193	12 113	12 112	12 204	12 204	12 204	12 206	12 207	12 209
Removed less frequently than once a week		12 193	12 113	12 112	12 204	12 204	12 204	12 206	12 207	12 209
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other refuse disposal		-	-	-	-	-	-	-	-	-
No refuse disposal		-	-	-	-	-	-	-	-	-
Below Minimum Service Level (at 50%)		-	-	-	-	-	-	-	-	-
Total number of households	5	12 195	12 113	12 112	12 204	12 204	12 204	12 206	12 207	12 209



WC034 Swellendam - Table A10 Basic service delivery measurement

Description	Ref	2018/19	2017/18	2016/17	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23
Households receiving Free Basic Services	7									
Water (5 litres per household per month)		1 562	1 675	—	2 068	2 109	2 259	2 390	2 251	2 252
Sanitation (free minimum level service)		1 562	1 675	—	2 068	2 109	2 259	2 390	2 251	2 252
Electricity/kWh energy (50kWh per household per month)		1 562	1 684	—	1 925	1 925	2 259	2 390	2 251	2 252
Refuse (one removal at least once a week)		1 562	1 684	—	2 068	2 109	2 259	2 390	2 251	2 252
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (5 litres per indigent household per month)		1 161	1 262	2 287	2 683	2 683	2 683	3 003	2 902	2 838
Sanitation (free sanitation service to indigent households)		1 173	4 214	4 737	5 510	5 468	5 459	5 832	5 865	5 876
Electricity/kWh energy (50kWh per indigent household per month)		324	395	—	790	791	791	945	944	957
Refuse (one removal once a week for indigent households)		216	2 413	2 682	3 856	3 641	3 541	4 171	4 381	5 115
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided	743	8 344	8 875	12 893	12 473	12 473	13 938	14 062	15 129	
Highest level of free services provided per household										
Property rates (R value threshold)		100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000
Water (5 litres per household per month)		5	6	6	6	6	6	8	8	6
Sanitation (50kWh per household per month)		—	—	—	—	—	—	—	—	—
Sanitation (free per household per month)		29	39	29	29	29	29	39	39	39
Electricity (50kWh per household per month)		5	9	5	5	5	5	8	8	5
Refuse (average three per week)		—	—	—	—	—	—	—	—	—
Revenue cost of subsidised services provided (R'000)	9									
Property rates (not fully adjustively) (impermissible values per section 17 of MPA)		—	—	—	—	—	—	—	—	—
Property rates (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPA)		3 162	3 795	3 688	3 433	3 738	3 788	4 403	4 336	4 640
Water (in excess of 60 litres per indigent household per month)		—	—	—	—	—	—	—	—	—
Sanitation (in excess of free sanitation service to indigent households)		—	—	—	—	—	—	—	—	—
Electricity/kWh energy (in excess of 50kWh per indigent household per month)		—	—	—	—	—	—	—	—	—
Refuse (in excess of one removal a week for indigent households)		—	—	—	—	—	—	—	—	—
Municipal Housing - rental subsidies		—	—	—	—	—	—	—	—	—
Housing - up-structure subsidies		—	—	—	—	—	—	—	—	—
Char		—	—	—	—	—	—	—	—	—
Total revenue cost of subsidised services provided	112	3 795	3 688	3 433	3 738	3 788	4 403	4 336	4 640	

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.



Part 2 – Supporting Documentation

Section 5 - Overview of the annual budget process

Section 53 of the MFMA requires the mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the mayor in discharging the responsibilities set out in section 53 of the MFMA.

The Budget Steering Committee consists of the finance portfolio committee members.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there are proper alignment between the policy and service delivery priorities set out in the municipality's IDP and the budget, taking into account the need to protect the financial sustainability of the municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

5.1 Budget Process Overview

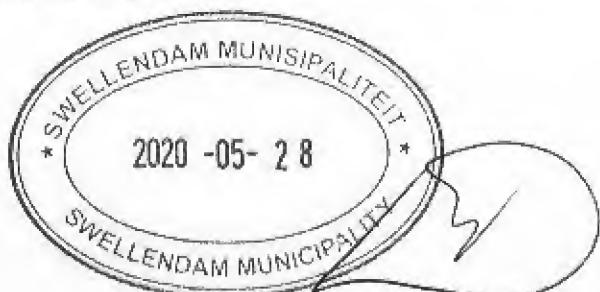
In terms of section 21 of the MFMA the mayor is required to table in council ten months before the start of the new financial year a time schedule that sets out the process to revise the IDP and prepare the budget.

The mayor tabled the required timetable end of August 2019.

5.2 Financial Modeling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2020/21 MTREF:

- Municipality's growth
- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation, Eskom increases, household debt, migration patterns)
- Performance trends
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services
- Improved and sustainable service delivery



In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 98, 99, 100 and Annexure to 99 has been taken into consideration in the planning and prioritisation process.

Section 6 - Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with national and provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and



- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the strategic objectives.

The 2020/21 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

WC014 Swellendam - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code Ref	2018/19	2019/20	2019/20	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21
R thousand											
Enhance access to basic services and address infrastructure backlog	Basic service delivery	A	102 231	102 983	102 230	151 582	135 384	133 300	142 485	152 212	63 634
To create a capable people-oriented institution	Institutional development and transformation	B	21	473	523	5 639	6 382	6 362	6 397	6 113	6 590
To create safe and healthy living environment	Basic service delivery	C	37 45	32 453	45 029	51 034	50 153	50 155	50 849	52 030	53 537
To develop integrated and sustainable solutions with due regard to social inequalities	Institutional development and transformation	D	7 24	133	115	103	97	97	116	113	116
To enhance economic development with focus on both formal and informal economies	Economic Development	E	74	93	90	102	94	94	112	117	116
To improve financial viability and management	Financial management	F	7 63	5 123	41 291	41 039	41 61	41 61	30 210	34 741	33 329
To promote good governance and community participation	Good governance and public participation	G	69 615	52 501	43 326	41 017	32 01	32 01	45 316	41 033	42 736
Allocation to other priorities		2									
Total Revenue (excluding capital transfers and contributions)		1	215 532	230 760	243 731	261 132	251 451	251 451	277 988	308 964	347 211



Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

WC034 Swellendam - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
Enhance access to basic services and address maintenance backlog	Basic service delivery	A		104 330	139 887	132 164	138 395	141 625	141 625	155 640	163 885	174 719	
To create a capacitated people-centered institution	Institutional development and transformation	B		8 790	72 354	12 306	14 401	14 723	14 723	15 946	16 153	17 548	
To create a safe and healthy living environment	Basic service delivery	C		40 477	43 387	43 921	62 350	62 872	62 472	62 305	63 814	66 123	
To develop integrated and sustainable settlements with the view to correct spatial imbalances	Institutional development and transformation	D		14 217	3 684	5 116	5 337	5 302	5 302	5 424	5 748	6 123	
To enhance economic development with focus on both Island and second economies	Economic Development	E		1 648	2 405	2 702	2 852	2 407	2 407	2 921	3 146	3 283	
To improve financial viability and management	Financial management	F		22 162	35 821	32 303	33 877	34 835	34 835	35 892	38 016	41 754	
To promote good governance and community participation	Good governance and public participation	G		24 178	38 992	46 143	43 785	53 815	53 815	49 084	48 784	51 624	
Allocations to other priorities													
Total Expenditure				1	216 395	238 548	245 638	266 057	314 210	314 210	322 891	331 925	369 798

Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

WC034 Swellendam - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2019/20	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
R thousand													
Enhance access to basic services and address maintenance backlog	Basic service delivery	A		10 256	15 766	13 215	19 442	19 442	19 442	19 234	17 102	15 572	
To create a capacitated people-centered institution	Institutional development and transformation	B		-	-	-	-	-	-	-	-	-	
To create a safe and healthy living environment	Basic service delivery	C		3 682	2 118	4 692	50	5 765	5 765	1 375	50	555	
To develop integrated and sustainable settlements with the view to correct spatial imbalances	Institutional development and transformation	D		277	15	13	-	-	-	-	-	-	
To enhance economic development with focus on both Island and second economies	Economic Development	E		-	-	-	-	-	-	-	-	-	
To improve financial viability and management	Financial management	F		417	2 743	1 851	996	996	995	1 168	1 740	1 650	
To promote good governance and community participation	Good governance and public participation	G		71	185	79	72	72	72	265	225	30	
Allocations to other priorities				3									
Total Capital Expenditure				1	14 879	20 883	16 595	20 599	26 274	26 274	23 154	19 200	17 852



Section 7 - Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which the system is constantly refined as the integrated planning process unfolds. The municipality targets, monitors, assess and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered, plans and budgets for next year, implementation for the current year and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting, implementation and reporting cycle can be graphically illustrated as follows:

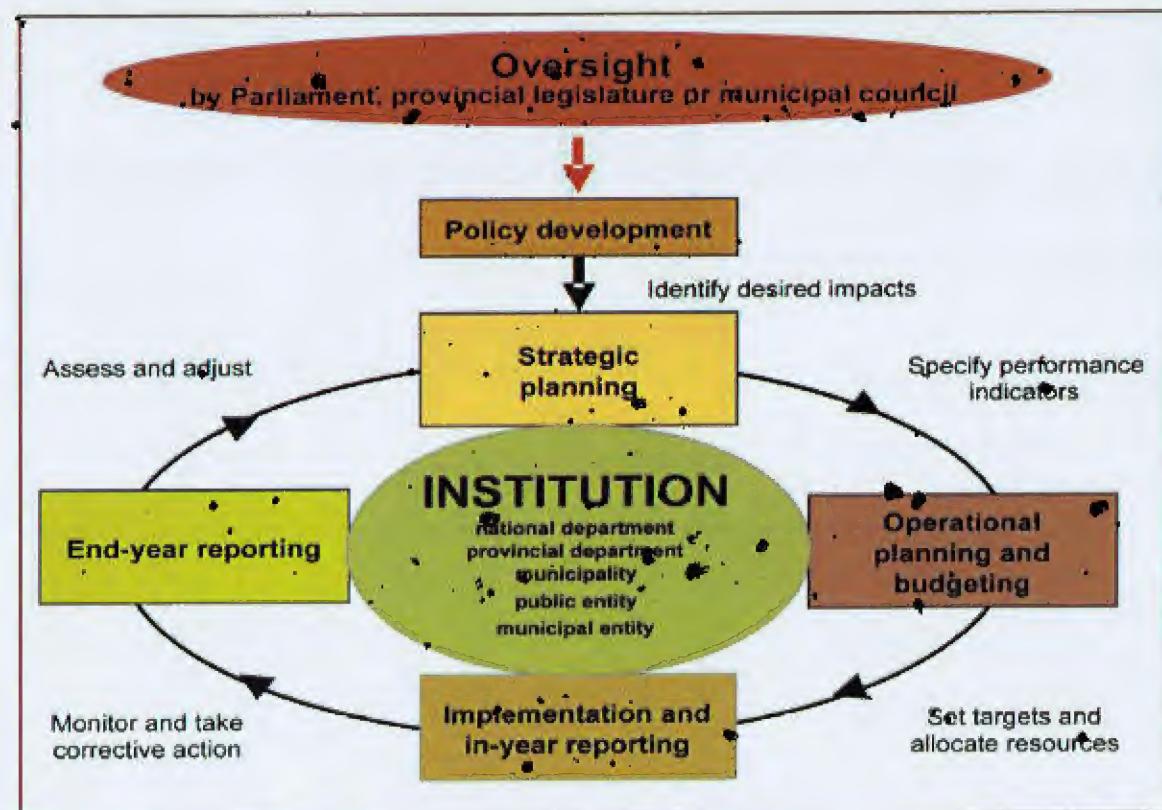


Figure 3 - Planning, budgeting, implementation and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:



- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (Identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).



The performance information concepts used by the municipality in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by National Treasury:

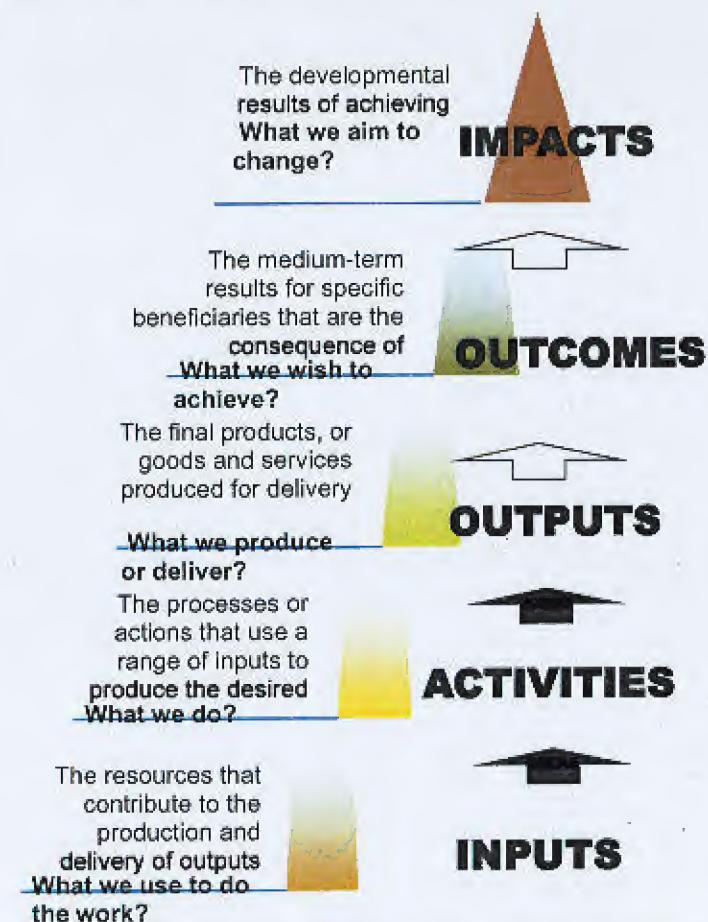


Figure 4 - Definition of performance information concepts



The following table sets out the municipality's main performance objectives and benchmarks for the 2020/21 MTREF.

Table SA8 - Performance indicators and benchmarks

WCO34 Swellendam - Supporting Table SA8 Performance Indicators and benchmarks	Description of financial indicator	Basic of calculation	2016/17			2017/18			2018/19			Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure framework		
			Audited Outcome	Audited Outcome	Original Budget	Actualised Budget	Full Year Forecast	Pre-audit outcome	Budgeted Year +1 2021/22	Budgeted Year +2 2022/23							
Borrowing Management																	
Credit Rating	Interest & Principal Paid/Outstanding Expenditure	5.8%	3.7%	3.8%	3.5%	3.6%	3.6%	3.0%	2.8%	2.4%							
Capital Changes in Current Revenue	Expenditure changes. A Supplement of borrowing	6.7%	4.7%	4.3%	4.6%	4.9%	4.9%	4.1%	3.4%	3.2%							
Borrowed funding of 'own' capital expenditure	Bank and Capital expenditure accd. to terms and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%							
Safety of Capital	Long Term Borrowing Funds & Receivables	242.0%	263.8%	250.3%	934.4%	214.4%	217.6%	163.1%	146.5%	137.1%							
Liquidity	Current assets/current liabilities.	1.6	1.5	2.1	1.0	1.8	1.7	1.7	1.4	1.1	0.9						
Current Ratio	Current assets item debtors > 90 days/Current liabilities	1.6	1.5	2.1	1.0	1.8	1.7	1.7	1.4	1.1	0.9						
Liquidity Ratio	Monetary Assets/Current Liabilities	1.0	1.1	1.8	0.5	1.3	1.2	1.2	0.9	0.7	0.6						
Revenue Management	Annual Debtors Collection Rate (Payment Level %) Last 12 Month Recd/Last 12 Month Billing	100.0%	95.7%	98.2%	98.1%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%						
Debtors & Creditors	Total Outstanding Debtors to Annual Revenue	12.2%	8.4%	8.4%	7.7%	7.1%	7.1%	7.1%	6.2%	6.3%	4.2%						
Debtors & Creditors	Total Outstanding Debtors to Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%						
Debtors & Creditors	Current Debtors Collection Rate /Current receipts % of Outstanding & Other revenue	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%	85.0%						
Debtors & Creditors	Outstanding Debtors to Revenue	42.9%	44.1%	42.1%	40.0%	39.5%	39.5%	39.5%	39.5%	39.5%	39.5%						
Debtors & Creditors	Impending Debtors Received																
Conditions Management	Current Debtors Paid Within Terms. (arrears: MT 104 > 65%)																
Creditors System Efficiency	Creditors to Cash and Investments																
Creditors to Cash and Investments																	
Total Volume Losses (MM)	Total Volume Losses (MM)	5 493 360	5 493 016	5 320 408	5 638 142	5 638 142	5 638 142	5 638 142	5 638 142	5 638 142	5 638 142						
Total Capital Losses (MM)	Total Capital Losses (MM)	5 020	5 005	5 427	5 182	5 182	5 182	5 182	5 182	5 182	5 182						
% Volume (units purchased and generated less units sold)/Units purchased and generated		13.0%	10.0%	10.4%	9.7%	8.7%	8.7%	8.7%	8.7%	8.7%	8.7%						
Total Capital Losses (MM)	Total Capital Losses (MM)	400 307	345 563	248 837	345 563	345 563	345 563	345 563	345 563	345 563	345 563						
Water Distribution Losses (2)	Water Volume (units purchased and generated less units sold)/Units purchased and generated	1.912	1.421	1.152	1.546	1.546	1.546	1.546	1.546	1.546	1.546						
Employee costs	Employee costs/(Total Revenue - Capital revenue)	34.7%	35.2%	33.3%	34.4%	34.4%	34.4%	37.3%	37.3%	38.8%	38.8%						
Human Resources	Total remuneration/(Total Revenue - Capital revenue)	38.7%	39.2%	39.0%	40.4%	40.4%	40.4%	39.2%	39.2%	40.7%	41.1%						
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	5.8%	7.2%	6.2%	7.3%	6.5%	6.5%	6.5%	6.5%	7.7%	8.2%						
Financial charges & Discretionary	(FCAD) / Total Revenue - Capital revenue	8.0%	8.1%	6.2%	5.0%	5.0%	5.0%	5.0%	5.0%	5.7%	5.7%						
Debtors & Creditors	Capital Debt service payments due within financial year	28.5	21.2	22.2	21.2	21.2	21.2	21.2	21.2	23.6	25.3						
Debtors & Creditors	Total outstanding service debtors/annual revenue received for services	19.9%	13.7%	15.4%	13.0%	13.0%	12.3%	12.3%	12.3%	10.2%	9.4%						
Debtors & Creditors	(Average cash + investments)/monthly spend	3.5	3.0	4.2	1.5	2.7	2.7	2.7	2.7	2.0	1.6						



7.1 Performance indicators and benchmarks

7.1.1 *Borrowing Management*

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The borrowing strategy must be primarily informed by the affordability of debt repayments. The structure of the municipality's debt portfolio is dominated by annuity loans. The following financial performance indicators have formed part of the compilation of the 2020/21 MTREF:

- *Capital charges to operating expenditure* are a measure of the cost of borrowing in relation to the operating expenditure. It can be seen that the cost of borrowing has been stable, while borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator indicates that the capital program from new borrowings is realistic.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowings.

In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the municipality to meet its revenue targets and ensure its forecasted cash flow targets, but more so unrealistic capital programmes from new borrowings.

7.1.2 *Safety of Capital*

The gearing ratio is a measure of the total long term borrowings over funds and reserves. The ratio peaked at 2.5. As part of the planning guidelines it implicates that the municipality must ensure proper cash-backing of reserves and funds as a prudent financial sustainability objective and limited new borrowings.

7.1.3 *Liquidity*

Current ratio is a measure of the current assets divided by the current liabilities. The ratio is 1.4 in the 2020/21 financial year.

The liquidity ratio is a measure of the ability of the municipality to utilise cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. The ratio is 0.9 in the 2020/21 financial year.



7.1.4 Revenue Management

In order to reach the targets and maintains the level of outstanding debtors to revenue, an aggressive revenue management framework must be implemented, not only from current billings but also from debtors that are in arrears in excess of 90 days. The intention of this strategy should be to ensure accurate billing, customer service, credit control and debt collection.

7.1.5 Creditors Management

For the municipality to ensure that creditors are settled within the legislated 30 days from date the invoice/statement poses to be a challenge. While the liquidity ratio is of concern, by applying daily cash flow management the municipality has managed to ensure an almost 100% compliance rate to this legislative obligation.

7.1.6 Other Indicators

Both *water* and *electricity distribution losses* are material. Initiatives to ensure that targets are achieved include managing illegal connections and theft of electricity, including prepaid meters.



Section 8 - Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

The following policies have been reviewed:

- Customer care and debt collection policy
- Asset Management Policy
- Supply Chain Management Policy and Preferential Procurement
- Budget Policy
- Banking Cash Management and Investment Policy
- Tariff Policy
- Bad Debt Write-Off Policy
- Petty Cash Policy
- Irregular Expenditure Policy
- Funding and Reserve Policy
- Borrowing Policy
- Indigent Policy
- Rates Policy



Section 9 - Overview of budget assumptions

9.1 External factors

Swellendam's income base comprise of mostly residential consumers and rate payers of which a material percentage are retired people with a fixed monthly income.

Eskom price increases are an external factor that council has no control over.

9.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2020/21 MTREF:

- National government macro-economic targets;
- The general inflationary outlook and the impact on municipality's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity; and
- The increase in the cost of remuneration.

Employee related costs comprise 37.56% of total operating expenditure in the forecast for the 2020/21 financial year and therefore these increases (which include salary increases and evaluation of posts) places a disproportionate upward pressure on the expenditure budget.

9.3 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing under certain conditions. The 2020/21 MTREF is based on the assumption that no borrowings will be utilised.

9.4 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions and relatively controlled inflationary conditions will continue for the forecasted term.

The rate of revenue collection is currently expressed as 98% of annual amounts billed.

9.5 Salary increases

Refer to paragraph 9.2



Section 10 - Overview of budget funding

10.1 Medium-term outlook: operating revenue

Tariff setting plays a major role in ensuring desired levels of revenue. Correct and accurate tariffs are imperative in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from the delivery of goods and services such as water, electricity, sanitation and solid waste removal. Apart from the services, other revenue i.e., operating grants, building plan fees, licenses and permits, fines etc. are applicable. The rates and taxes will then be the shortfall in revenue, after all the revenue resources have been determined and will reflect the balancing number.

The proposed tariff increases for the 2020/21 MTREF on the different revenue categories are as follows:

- Property rates - 7 %
- Electricity - 6,24% (to be finalised by NERSA)
- Water (units) - 8%
- Refuse Removal - 15%
- Sewerage - 5%

The tables below provide detail investment information and investment particulars by maturity.

Table SA15 – Detail Investment Information

WC034 Swellendam - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2018/19	2017/18	2016/19	Current Year 2019/20			2020/21 Medium-Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Securites - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	700	-	-	-	-	-	-
Deposits - Public Investment Commissions		-	-	-	-	-	-	-	-	-
Deposits - Corporations for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Investment Pledges (skiind)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	700	-	-	-	-	-	-
Consolidated total:		-	-	700	-	-	-	-	-	-

Table SA16 – Investment particulars by maturity

Not applicable as the municipality does not have investments at year end.



Section 11 - Councillor and employee benefits

Table SA22 - Summary of councillor and staff benefits

WC034 Swellendam - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2018/19	2017/18	2016/17	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Councillors (Political Office Bearers plus Other)	1	A	B	C	D	E	F	G	H	I	
Basic Salaries and Wages		4 373	6 124	—	4 345	4 345	4 345	4 407	4 790	6 120	
Pension and UIF Contributions		—	—	—	367	400	409	362	400	438	
Medical Aid Contributions		—	—	—	13	19	19	17	18	20	
Motor Vehicle Allowance		—	—	—	355	355	358	313	335	359	
Cellphone Allowance		—	—	—	505	505	505	449	480	514	
Housing Allowances		—	—	—	—	—	—	—	—	—	
Other benefits and allowances		—	—	—	—	—	—	—	—	—	
Sub Total - Councillors		4 373	6 124	—	5 594	5 637	5 637	5 638	6 033	6 485	
% Increase	4		17,3%	(100,0%)	—	0,8%	—	0,1%	7,0%	7,0%	
Senior Managers of the Municipality	2										
Basic Salaries and Wages		4 423	6 002	—	5 249	5 249	5 249	5 427	5 807	6 214	
Pension and UIF Contributions		624	—	—	722	722	722	749	801	857	
Medical Aid Contributions		—	—	—	73	73	73	74	80	85	
Over time		—	—	—	—	—	—	—	—	—	
Performance Bonus		537	—	—	—	—	—	—	—	—	
Motor Vehicle Allowance		347	—	—	363	363	363	327	359	374	
Cellphone Allowance		1	50	—	62	62	62	62	67	71	
Housing Allowances		1	—	—	—	—	—	—	—	—	
Other benefits and allowances		1	133	—	89	84	84	117	99	92	
Payments in lieu of leave		—	—	—	—	—	—	—	—	—	
Long service awards		—	—	—	—	—	—	—	—	—	
Post-retirement benefit obligations		—	—	—	—	—	—	—	—	—	
Sub Total - Senior Managers of Municipality		6 213	6 602	—	6 559	6 554	6 554	6 757	7 194	7 694	
% Increase	4		(3,4%)	(100,0%)	—	(5,0%)	—	3,1%	6,5%	7,0%	
Other Municipal Staff											
Basic Salaries and Wages		42 178	50 231	—	65 664	65 323	65 323	70 326	72 851	77 830	
Pension and UIF Contributions		10 856	8 892	—	10 402	10 375	10 375	11 333	12 116	12 984	
Medical Aid Contributions		—	5 588	—	6 148	6 185	6 185	6 756	7 240	7 747	
Over time		3 153	3 207	—	3 567	4 745	4 745	3 888	4 158	4 443	
Performance Bonus		270	693	—	—	—	—	—	—	—	
Motor Vehicle Allowance		3	4 734	4 419	—	5 428	5 135	5 335	5 942	6 358	6 803
Cellphone Allowance		3	—	—	—	373	359	359	387	414	443
Housing Allowances		3	417	601	—	506	628	628	588	726	798
Other benefits and allowances		3	5 405	3 521	—	4 157	3 888	3 888	3 812	4 027	4 244
Payments in lieu of leave		—	935	—	1 053	1 053	1 053	1 137	1 225	1 290	
Long service awards		—	157	—	352	359	359	373	229	246	
Post-retirement benefit obligations		8	1720	—	3 955	3 955	3 955	4 232	4 525	4 806	
Sub Total - Other Municipal Staff		68 927	79 038	—	101 783	102 181	102 181	104 364	113 882	121 652	
% Increase	4		14,7%	(100,0%)	—	0,4%	—	6,5%	4,8%	6,8%	
Total Parent Municipality		79 519	80 163	—	113 942	114 372	114 372	121 260	121 094	135 001	
			10,4%	(100,0%)	—	0,4%	—	6,1%	4,8%	6,8%	
Total Municipal Entities		—	—	—	—	—	—	—	—	—	
TOTAL SALARY, ALLOWANCES & BENEFITS		79 519	80 163	—	113 942	114 372	114 372	121 260	121 090	135 001	
% Increase	4		13,4%	(100,0%)	—	0,4%	—	6,0%	4,8%	6,9%	
TOTAL MANAGERS AND STAFF		5,7	75 146	85 038	—	108 348	108 735	108 735	115 821	121 057	128 346



Section 12 - Monthly targets for revenue, expenditure and cash flow

Table SA25 - Budgeted monthly revenue and expenditure

Table SA25 - Budgeted monthly revenue and expenditure
 WCM34 Swellendam - Summarized Table SA25 Budgeted monthly revenue and expenditure

Transfers and subsidies - original (mandatory obligation) [National / Provincial/Territorial Public/Corporations, Highways, Household, Household/Commercial/Industrial/Farm, Private Enterprises]

1

Sedimentation

5

1. The term "capital transfers" refers to the transfer of assets between the firm and its shareholders.

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AEROSOL CONCENTRATIONS IN AGRICULTURAL WORKERS' HOME ENVIRONMENTS AND

2

VITAMIN E IN INFANTS

1

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Table SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/2021												Medium Term Revenue and Expenditure Framework					
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/2021	Budget Year 2021/2022	Budget Year 2022/2023			
R thousand																			
Revenue by Vote																			
Vote 1 - Municipal Manager	104	8	15	24	92	9	8	64	12	24	40	40	40	—	—	—			
Vote 2 - Corporate Services	8 864	786	1 448	2 131	7 994	786	5 563	1 118	1 459	5 638	36 654	39 556	42 129	—	—	—			
Vote 3 - Financial Services	6 727	3 895	3 869	3 976	4 305	3 800	3 670	4 122	3 867	4 148	4 708	50 620	54 741	58 309	—	—	—		
Vote 4 - Engineers Services	12 914	11 205	11 957	10 603	10 161	10 773	9 853	10 244	11 374	15 005	14 876	16 162	145 056	154 508	162 673	—	—	—	
Vote 5 - Community Services	5 357	6 105	5 897	6 474	7 772	4 906	5 442	7 983	6 502	7 160	7 962	80 292	73 747	96 646	—	—	—		
Vote 6 - Community Services Continued	57	57	95	65	50	50	57	72	72	57	57	719	912	808	—	—	—		
Total Revenue by Vote	37 369	21 329	23 443	22 656	22 850	20 076	19 383	20 395	20 169	26 685	27 647	31 500	313 792	323 064	360 563	—	—	—	
Expenditure by Vote to be Apportioned																			
Vote 1 - Municipal Manager	406	615	785	635	620	680	674	659	1 031	647	753	1 141	8 085	8 505	9 128	—	—	—	
Vote 2 - Corporate Services	2 405	2 619	4 473	2 622	2 622	4 190	3 050	3 155	2 739	2 819	6 789	41 942	44 054	46 352	—	—	—		
Vote 3 - Financial Services	1 538	2 161	2 845	2 161	2 200	3 285	2 366	2 460	2 581	2 394	3 957	29 997	32 750	35 050	—	—	—		
Vote 4 - Engineers Services	3 584	3 219	16 390	11 784	10 365	14 502	9 721	10 988	12 581	10 772	13 766	23 714	146 197	153 905	164 227	—	—	—	
Vote 5 - Community Services	4 630	5 746	6 835	5 686	5 764	7 461	5 925	7 175	7 175	7 154	8 761	83 714	105 975	116 026	—	—	—		
Vote 6 - Community Services Continued	304	463	646	457	703	483	518	518	518	562	745	1 236	7 986	8 595	9 026	—	—	—	
Total Expenditure by Vote	12 770	21 773	32 188	23 275	22 199	30 994	22 260	24 997	32 950	22 722	24 561	50 293	322 891	331 625	369 768	—	—	—	
Surplus/Deficit before MTREF													(18 383)	(19 056)	(18 561)	(19 266)	—	—	—
Taxation																			
Attributable to residents																			
Shares of surpluses/deficits of associates																			
Surplus/Deficit	1	24 000	(2 444)	18 705	(580)	699	(117)	(178)	(18 027)	(12 807)	3 974	1 336	(18 383)	(19 056)	(18 561)	(19 266)	—	—	—



Table SA27 -Budgeted monthly revenue and expenditure (standard classification)

Ref	Description	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework					
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23			
	R thousand																		
	Revenue - Functional																		
	Governance and administration	18 712	4 671	5 793	6 286	6 697	13 140	4 576	5 045	10 468	7 884	4 342	14 764	160 491	105 384	112 334	103 831		
	Executive and council	8 975	680	1 381	2 071	2 071	7 939	650	5 923	1 036	1 251	3 571	3 571	38 015	38 037	38 037	40 831		
	Finance and administration	7 737	3 861	4 412	4 215	4 028	5 201	3 865	4 855	4 915	6 953	2 213	2 213	64 391	67 357	71 405	—		
	Internal audit	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—		
	Community and public safety	7 324	—	5 366	5 124	5 742	—	—	4 117	4 612	7 113	5 711	4 205	7 107	70 544	62 173	63 088	—	
	Community and social services	17 174	159	453	454	559	1 517	6 966	1 688	3 320	1 165	1 280	1 280	1 491	10 644	7 143	7 403	—	
	Social and welfare	53	52	52	52	81	81	81	81	81	92	92	90	90	1 025	1 110	1 204	—	
	Public safety	3 270	4 174	4 463	4 000	5 238	5 476	3 864	4 552	4 538	4 390	4 520	5 008	5 075	52 004	53 454	53 454	—	
	Young	2 158	188	332	488	488	—	1 968	1 968	1 968	1 968	1 968	1 968	1 968	8 300	8 300	21 000	—	
	Health	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
	Economic and environmental services	95	84	84	85	85	98	85	84	84	84	84	84	94	1 185	1 185	1 185	1 185	
	Human and development	93	93	93	93	93	93	85	83	83	83	83	83	93	93	1 108	1 108	1 108	1 108
	Road transport	14	2	3	4	4	4	17	17	17	17	17	17	17	17	58	58	19	19
	Environmental protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
	Trading services	12 724	11 551	12 234	11 193	10 394	10 652	10 885	11 416	12 936	13 033	13 916	14 746	154 327	163 327	163 327	163 327	163 327	163 327
	Beauty services	9 144	6 705	6 250	7 279	6 445	6 445	6 963	6 482	7 347	8 684	8 652	9 015	9 287	10 184	10 184	10 184	10 184	10 184
	Water management	1 289	1 408	1 685	1 620	1 628	1 941	1 850	1 879	1 954	1 731	1 772	1 772	1 721	20 862	22 386	22 386	22 386	22 386
	Waste water management	1 650	1 405	1 455	1 455	1 455	1 455	1 450	1 450	1 450	1 612	1 612	1 612	1 642	18 822	20 194	20 194	20 194	20 194
	Waste management	933	933	933	933	933	933	933	933	933	937	937	937	937	10 415	12 427	12 427	12 427	12 427
	Other	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
	Total Revenue - Functional	27 936	21 826	22 485	22 856	22 856	26 816	19 363	20 395	25 168	26 665	27 447	31 900	413 792	323 964	340 943	340 943	340 943	340 943
	Expenditure - Functional																		
	Governance and administration	4 790	6 041	4 948	5 989	4 242	4 408	6 811	7 165	6 920	6 214	6 823	12 569	69 573	92 648	88 273	88 273	88 273	88 273
	Financial and control	1 550	1 721	3 382	1 765	1 765	2 051	2 051	2 051	3 657	1 788	1 560	5 506	70 958	30 436	31 765	31 765	31 765	31 765
	Finance and administration	3 050	4 152	5 410	4 100	4 339	5 650	4 506	4 454	5 120	4 280	4 521	6 742	57 812	61 225	64 352	64 352	64 352	64 352
	Internal audit	120	127	149	126	142	213	144	144	170	146	152	152	201	1 975	1 975	1 975	1 975	1 975
	Community and public safety	1 873	4 332	5 186	4 616	4 202	5 894	4 604	5 955	7 640	5 285	5 864	10 677	60 479	46 254	85 182	85 182	85 182	85 182
	Community and social services	440	540	729	520	520	592	592	592	656	595	605	605	1 118	8 618	6 170	8 618	8 618	8 618
	Social and welfare	656	859	1 544	985	985	914	1 520	927	1 025	980	913	913	1 405	11 944	12 820	13 073	13 073	13 073
	Public safety	2 326	2 725	2 861	2 735	2 735	2 065	2 782	3 771	3 071	3 071	3 071	3 071	6 123	38 155	39 173	39 173	39 173	39 173
	Health	933	517	736	461	441	588	895	904	2 578	802	1 118	2 030	4 059	29 339	29 339	29 339	29 339	29 339
	Expenditure - Functional																		
	Governance and administration	1 022	1 064	2 268	1 533	1 488	2 637	1 471	1 673	2 981	1 624	1 631	3 612	23 416	26 389	—	—	—	—
	Financial and control	905	364	455	365	365	382	555	455	441	545	435	435	630	5 338	5 688	6 041	6 041	6 041
	Finance and administration	727	1 105	1 895	1 118	1 118	2 057	1 057	1 057	1 220	1 220	1 220	1 220	2 371	16 944	17 637	18 688	18 688	18 688
	Internal audit	293	11 635	15 916	9 970	12 486	9 132	10 246	13 399	9 320	1 118	1 118	1 118	21 427	148 852	148 852	148 852	148 852	148 852
	Community and public safety	752	8 601	10 473	7 932	8 628	7 246	6 004	6 740	6 220	6 147	6 214	6 214	6 214	58 324	54 259	54 259	54 259	54 259
	Community and social services	814	1 027	1 708	1 050	1 074	2 036	1 057	1 057	1 057	1 057	1 057	1 057	1 057	1 179	2 449	16 634	16 634	16 634
	Social and welfare	950	1 052	2 036	1 059	1 059	2 398	1 120	1 120	1 120	1 120	1 120	1 120	1 120	2 788	18 944	19 440	20 465	20 465
	Public safety	957	955	1 300	920	893	1 248	541	1 021	1 021	1 021	1 021	1 021	1 021	1 088	16 440	17 303	18 307	18 307
	Other	12	41	57	41	57	41	41	41	41	41	41	41	41	410	439	439	439	439
	Total Expenditure - Functional	12 770	29 773	32 188	22 276	22 159	36 160	22 260	24 967	22 322	24 511	32 393	32 393	32 393	311 523	369 166	369 166	369 166	369 166
	Capital Expenditure - Functional	24 860	(2 444)	(1 760)	(480)	560	(117)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(16 391)	(16 391)	(16 391)	(16 391)	(16 391)
	Capital Expenditure - Capital	1	24 860	(2 444)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(4 671)	(16 391)	(16 391)	(16 391)	(16 391)	(16 391)
	Capital Expenditure - Capital																		



Table SA28 - Budgeted monthly capital expenditure (municipal vote)

WC034 Swellendam - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework	
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22
R thousand															
Multi-year expenditure to be appropriated	1														
Vote 1 - Municipal Manager															
Vote 2 - Corporate Services															
Vote 3 - Financial Services															
Vote 4 - Engineers Services															
Vote 5 - Community Services															
Vote 6 - Community Services Continued															
Capital multi-year expenditure sub-total	2														
Single-year expenditure to be appropriated															
Vote 1 - Municipal Manager															
Vote 2 - Corporate Services															
Vote 3 - Financial Services															
Vote 4 - Engineers Services															
Vote 5 - Community Services															
Vote 6 - Community Services Continued															
Capital single-year expenditure sub-total	2														
Total Capital Expenditure	2	350	350	602	1 166	620	375	1 957	1 612	367	3 549	5 238	5 188	22 124	18 200
		350	350	602	1 166	620	375	1 957	1 612	367	3 549	5 238	5 188	22 124	18 200



Table SA29 - Budgeted monthly capital expenditure (standard classification)

WCD34 Swellendam - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

R thousand	Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23	
	Capital Expenditure - Functional	1	92	92	210	117	117	117	117	92	92	92	92	92	1 381	2 005	1 630	
	Governance and administration														38	-	-	
	Executive and council		92	92	38	-	-	-	-	-	-	-	-	-	1 343	2 005	1 630	
	Finance and administration					172	117	117	117	92	92	92	92	92	-	-	-	
	Internal audit					-	-	-	-	-	-	-	-	-	-	-	-	
	Community and public safety					71	68	160	-	690	690	690	690	690	1 739	5 140	93	
	Community and social services					5	58	120	-	60	60	60	60	60	1 739	3 722	-	
	Sport and recreation					65	-	40	-	600	600	600	600	600	-	1 415	93	550
	Public safety					-	10	-	-	-	-	-	-	-	10	-	-	
	Housing					-	-	-	-	-	-	-	-	-	-	-	-	
	Health					-	-	-	-	-	-	-	-	-	-	-	-	
	Environment and environmental services					15	140	240	15	15	95	585	315	1 855	1 755	6 872	7 199	7 027
	Parking and development					-	-	-	-	-	-	-	-	-	-	-	-	
	Flight support					15	15	140	240	15	15	95	315	1 855	1 755	6 872	7 199	7 027
	Environmental protection					-	-	-	-	-	-	-	-	-	-	-	-	
	Waste services					243	298	648	328	243	593	460	460	1 003	1 503	8 723	9 903	6 595
	Energy sources					145	145	145	145	145	145	145	145	145	145	1 749	4 368	2 609
	Waste management					98	98	148	98	98	728	315	315	1 469	1 458	6 694	5 415	5 825
	Waste water management					-	-	85	-	120	-	-	-	-	-	290	160	-
	Water management					-	-	-	-	-	-	-	-	-	-	-	-	
	Other					-	-	-	-	-	-	-	-	-	-	-	-	
	Total Capital Expenditure - Functional	2	350	350	602	1 104	520	375	1 957	1 812	867	3 549	5 249	5 188	22 124	19 200	17 452	
	Funded by:																	
	National Government																	
	Provincial Government																	
	District Municipality																	
	Transfers and subsidies - capital (inter-currency allocations)																	
	(National/ Provincial/ District/ Municipal Agencies, Households, Non profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																	
	Transfers recognised - capital																	
	Borrowing																	
	Internally generated funds																	
	Total Capital Funding		350	602	1 166	620	375	1 957	1 612	867	3 549	5 249	5 188	22 124	19 200	17 452		


 Transfers and subsidies - capital (inter-currency allocations)
 (National/ Provincial/ District/ Municipal Agencies, Households, Non profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)

Transfers recognised - capital

Borrowing

Internally generated funds

Total Capital Funding

Section 13 - Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.



Section 14 - Capital expenditure details

The following tables present details of the municipality's capital expenditure program.



Table SA 34a - Capital expenditure on new assets by asset class

WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year: 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		18 296	12 888	8 953	3 086	3 398	3 306	1 787	1 939	210
Roads Infrastructure		4 310	7 334	7 193	—	—	—	406	266	210
Roads		4 310	7 334	7 193	—	—	—	406	266	210
Road Structures		—	—	—	—	—	—	—	—	—
Road Furniture		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Storm water Infrastructure		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Storm water Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
Electric Infrastructure		250	291	1 739	3 438	3 699	2 669	—	1 738	—
Power Plants		—	—	—	—	—	—	—	—	—
HV Substations		—	—	—	—	—	—	—	—	—
HV Subsidiary Stations		—	—	—	—	—	—	—	—	—
HV Transmission Corridors		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
MV Subsidiary Stations		—	—	—	—	—	—	—	—	—
MV Networks		—	—	—	—	—	—	—	—	—
LV Networks		225	291	1 739	3 438	2 669	2 438	—	1 738	—
Capital Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		919	4 737	—	558	897	667	1 357	—	—
Dams and Weirs		—	—	—	—	—	—	—	—	—
Reservoirs		919	4 737	—	—	—	—	—	—	—
Pump Stations		—	—	—	558	897	667	268	—	—
Water Treatment Works		—	—	—	—	—	—	—	—	—
Bul. Mts		—	—	—	—	—	—	—	—	—
Distribution		—	—	—	—	—	—	—	—	—
Distribution Points		—	—	—	—	—	—	—	—	—
PRV Stations		—	—	—	—	—	—	1 087	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sanitation Infrastructure		—	512	11	—	—	—	—	—	—
Pump Station		—	—	—	—	—	—	—	—	—
Re-treatment		—	—	—	—	—	—	—	—	—
Waste Water Treatment Works		—	512	—	—	—	—	—	—	—
Outfall Sewers		—	—	—	—	—	—	—	—	—
Toilet Facilities		—	—	11	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Solid Waste Infrastructure		4 401	5	—	—	—	—	—	—	—
Landfill Sites		4 401	5	—	—	—	—	—	—	—
Waste Transfer Stations		—	—	—	—	—	—	—	—	—
Waste Processing Facilities		—	—	—	—	—	—	—	—	—
Waste Drop-off Points		—	—	—	—	—	—	—	—	—
Waste Treatment Facilities		—	—	—	—	—	—	—	—	—
Facility Generation Facilities		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Rail Lines		—	—	—	—	—	—	—	—	—
Rail Structures		—	—	—	—	—	—	—	—	—
Rail Furniture		—	—	—	—	—	—	—	—	—
Drainage Collection		—	—	—	—	—	—	—	—	—
Storm water Conveyance		—	—	—	—	—	—	—	—	—
Attenuation		—	—	—	—	—	—	—	—	—
MV Substations		—	—	—	—	—	—	—	—	—
LV Networks		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Sea Pump		—	—	—	—	—	—	—	—	—
Rivers		—	—	—	—	—	—	—	—	—
Reservoirs		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Data Centres		—	—	—	—	—	—	—	—	—
Core Layers		—	—	—	—	—	—	—	—	—
Distribution Layers		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—



WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1	3 788	4 354	—	3 921	3 752	3 752	4 196	50	50
Capital expenditure on new assets by Asset Class/Sub-class										
Community Assets										
Community Facilities		1 253	857	—	2 922	3 752	3 752	4 158	50	50
Halls		55	—	—	—	—	—	40	—	—
Centres		—	857	—	—	—	—	10	—	—
Crèches		—	—	—	—	—	—	—	—	—
Other Care Centres		—	—	—	—	—	—	—	—	—
Fire/Ambulance Stations		—	—	—	—	—	—	—	—	—
Taxi Services		—	—	—	—	—	—	—	—	—
Measures		—	—	—	—	—	—	—	—	—
Galleries		—	—	—	—	—	—	—	—	—
Theatres		—	—	—	—	—	—	—	—	—
Libraries		1 049	—	—	2 426	3 473	3 473	3 473	—	—
Concertina/Creatoria		—	—	—	120	120	120	—	—	—
Police		—	—	—	—	—	—	—	—	—
Ports		191	—	—	193	193	193	530	50	50
Public Open Space		—	—	—	—	—	—	—	—	—
Nature Reserves		—	—	—	—	—	—	—	—	—
Public Aviation Facilities		—	—	—	—	—	—	—	—	—
Menus		—	—	—	—	—	—	—	—	—
Stalls		—	—	—	—	—	—	—	—	—
Athletics		—	—	—	—	—	—	—	—	—
Airports		—	—	—	—	—	—	—	—	—
Taxi/Rental/Bus Terminals		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Scotland/Recreation Facilities		2 611	3 707	—	—	—	—	40	—	—
Crèche Facilities		—	—	—	—	—	—	—	—	—
Outdoor Facilities		2 611	3 707	—	—	—	—	40	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Heritage assets										
Monuments		—	—	—	—	—	—	—	—	—
Historic Buildings		—	—	—	—	—	—	—	—	—
Works of Art		—	—	—	—	—	—	—	—	—
Conservation Areas		—	—	—	—	—	—	—	—	—
Other Heritage		—	—	—	—	—	—	—	—	—
Investment properties										
Revenue Generating		—	—	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	—	—	—	—	—	—	—
Non-revenue Generating		—	—	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	—	—	—	—	—	—	—
Other assets										
Operational Buildings		—	—	—	—	—	—	—	—	—
Mobile Office		—	—	—	—	—	—	—	—	—
Pay Equity Point		—	—	—	—	—	—	—	—	—
Building Plot Office		—	—	—	—	—	—	—	—	—
Workshops		—	—	—	—	—	—	—	—	—
Yards		—	—	—	—	—	—	—	—	—
Stores		—	—	—	—	—	—	—	—	—
Laboratories		—	—	—	—	—	—	—	—	—
Training Centres		—	—	—	—	—	—	—	—	—
Manufacturing Plant		—	—	—	—	—	—	—	—	—
Depots		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—



WC034 Swellendam - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	Ref 1	2019/20	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on new assets by Asset Class/Sub-class										
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spends		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		12	73	295	-	-	-	-	-	-
Services		-	-	-	-	-	-	-	-	-
Licences and Rights		12	73	295	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licences		-	-	-	-	-	-	-	-	-
Solid Waste Licences		-	-	-	-	-	-	-	-	-
Computer Software and Applications		12	73	295	-	-	-	-	-	-
Land Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	800	800	800	1010	1420	1400
Computer Equipment		-	-	-	800	800	800	1010	1420	1400
Furniture and Office Equipment		123	2 043	317	237	228	229	224	405	230
Furniture and Office Equipment		123	2 043	317	237	228	229	224	405	230
Machinery and Equipment		456	540	2 160	155	673	673	941	325	300
Machinery and Equipment		456	540	2 160	155	673	673	941	325	300
Transport Assets		-	964	352	-	350	300	1 030	1 122	1 400
Transport Assets		-	964	352	-	350	300	1 030	1 122	1 400
Land		71	-	4 446	-	4 446	4 446	-	-	-
Land		71	-	4 446	-	4 446	4 446	-	-	-
Zoo's, Marine and Non-Biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-Biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	14 876	29 853	16 305	8 113	13 545	13 545	9 140	5 239	3 940



Table SA34c - Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	Current Year 2018/19						2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Repairs and maintenance expenditure by Asset Class/Sub-class								
Infrastructure	5 734	3 591	7 109	10 231	10 952	10 952	15 150	16 491	17 248	
Roads Infrastructure	3 800	2 211	2 690	2 878	3 408	3 408	3 254	3 718	3 901	
Roads	1 888	73	2 404	2 659	3 172	3 172	2 953	3 402	3 509	
Road Structures	—	1 874	—	—	—	—	—	—	—	
Road Fixtures	—	284	206	215	285	296	301	318	331	
Capital Spares	—	—	—	—	—	—	—	—	—	
Storm Water Infrastructure	—	660	404	703	632	632	654	687	702	
Drainage Collection	—	—	—	703	632	632	654	687	702	
Storm water Conveyance	—	603	404	—	—	—	—	—	—	
Attenuation	—	—	—	—	—	—	—	—	—	
Electrical Infrastructure	1 398	1 201	1 403	1 735	1 733	1 753	1 703	1 848	2 043	
Power Poles	—	—	—	—	—	—	—	—	—	
HV Substations	—	—	—	—	—	—	—	—	—	
HV Switching Station	—	—	—	—	—	—	—	—	—	
HV Transmission Conductors	1 278	1 284	1 376	1 625	1 614	1 614	1 542	1 779	1 968	
MV Substations	—	—	—	5	5	5	8	8	8	
MV Switching Stations	—	—	—	—	—	—	—	—	—	
MV Networks	—	—	—	—	—	—	—	—	—	
LV Networks	120	7	27	109	135	135	153	151	169	
Capital Spares	—	—	—	—	—	—	—	—	—	
Water Supply Infrastructure	918	2 310	1 006	1 142	1 354	1 364	1 421	1 492	1 567	
Dams and Weirs	—	10	4	83	89	89	98	98	103	
Boreholes	—	—	—	—	—	—	—	—	—	
Reservoirs	576	674	711	767	802	802	847	894	1 044	
Pump Stations	—	—	—	—	—	—	—	—	—	
Water Treatment Works	203	1 583	291	382	363	363	381	450	429	
Bore Mains	—	—	—	—	—	—	—	—	—	
Distribution	—	43	—	—	—	—	—	—	—	
Distribution Poles	—	—	—	—	—	—	—	—	—	
PRV Stations	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	
Sanitation Infrastructure	903	1 162	503	1 385	1 444	1 444	1 367	1 382	1 672	
Pump Stations	—	—	—	—	—	—	—	—	—	
Retention	903	353	—	—	—	—	—	—	—	
Waste Water Treatment Works	205	807	699	1 386	1 444	1 444	1 367	1 382	1 672	
Outfall Sewers	—	—	—	—	—	—	—	—	—	
Toilet Facilities	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	
Solid Waste Infrastructure	1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 684	7 304	
Landfill Sites	1 050	1 056	1 310	2 406	2 309	2 309	6 652	6 684	7 304	
Waste Transfer Stations	—	—	—	—	—	—	—	—	—	
Waste Processing Facilities	—	—	—	—	—	—	—	—	—	
Waste Drop-off Points	—	—	—	—	—	—	—	—	—	
Waste Separation Facilities	—	—	—	—	—	—	—	—	—	
Electricity Generation Facilities	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	
Rail Infrastructure	—	—	—	—	—	—	—	—	—	
Rail Lines	—	—	—	—	—	—	—	—	—	
Rail Structures	—	—	—	—	—	—	—	—	—	
Rail Fixtures	—	—	—	—	—	—	—	—	—	
Drainage Collection	—	—	—	—	—	—	—	—	—	
Storm Water Conveyance	—	—	—	—	—	—	—	—	—	
Attenuation	—	—	—	—	—	—	—	—	—	
MV Substations	—	—	—	—	—	—	—	—	—	
LV Networks	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	
Coastal Infrastructure	—	—	—	—	—	—	—	—	—	
Sea Pump	—	—	—	—	—	—	—	—	—	
Pipes	—	—	—	—	—	—	—	—	—	
Breakwaters	—	—	—	—	—	—	—	—	—	
Protection	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	
Information and Communication Infrastructure	—	—	—	—	—	—	—	—	—	
Data Centres	—	—	—	—	—	—	—	—	—	
Core Layers	—	—	—	—	—	—	—	—	—	
Distribution Layers	—	—	—	—	—	—	—	—	—	
Capital Spares	—	—	—	—	—	—	—	—	—	



WC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	2018/19	2019/20	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class										
Community Assets		895	1 576	1 197	1 531	1 473	1 476	1 429	1 660	1 590
Community Facilities		705	1 247	663	863	921	921	945	1 065	947
Halls		148	215	8	142	117	117	123	129	136
Centres		—	—	7	32	122	122	125	195	44
Cinemas		—	—	—	—	—	—	—	—	—
Child/Care Centres		—	—	—	—	—	—	—	—	—
Fire/Ambulance Stations		128	161	—	—	—	—	—	—	—
Testing Stations		—	—	—	—	—	—	—	—	—
Museums		—	—	—	—	—	—	—	—	—
Galleries		—	—	—	—	—	—	—	—	—
Theatres		—	—	—	—	—	—	—	—	—
Libraries		163	283	54	84	123	123	129	138	142
Demerit/Cremeria		78	119	79	127	110	110	115	121	127
Police		—	—	—	—	—	—	—	—	—
Prisons		251	—	605	408	460	460	452	475	485
Public Open Space		—	472	—	—	—	—	—	—	—
Nature Reserves		—	—	—	—	—	—	—	—	—
Public Abattoir Facilities		—	—	—	—	—	—	—	—	—
Markets		—	—	—	—	—	—	—	—	—
Stalls		—	—	—	—	—	—	—	—	—
Abattoirs		—	—	—	—	—	—	—	—	—
Airports		—	—	—	—	—	—	—	—	—
Taxi Rank/Bus Terminals		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		230	329	543	695	657	557	484	613	644
Indoor Facilities		—	—	—	—	—	—	—	—	—
Outdoor Facilities		230	329	543	695	657	557	484	613	644
Capital Spares		—	—	—	—	—	—	—	—	—
Heritage assets		—	—	—	—	—	—	—	—	—
Monuments		—	—	—	—	—	—	—	—	—
Historic Buildings		—	—	—	—	—	—	—	—	—
Works of Art		—	—	—	—	—	—	—	—	—
Conservation Areas		—	—	—	—	—	—	—	—	—
Other Heritage		—	—	—	—	—	—	—	—	—
Investment properties		—	186	174	203	264	266	301	316	331
Revenue Generating		—	195	—	—	—	—	—	—	—
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	195	—	—	—	—	—	—	—
Non-revenue Generating		—	—	174	303	286	286	301	316	331
Improved Property		—	—	—	—	—	—	—	—	—
Unimproved Property		—	—	174	303	286	286	301	316	331
Other assets		971	521	380	523	525	525	503	578	507
Operational Buildings		971	626	360	622	625	625	500	570	607
Municipal Offices		971	506	353	611	517	517	401	569	597
Pay/Enquiry Points		—	—	—	—	—	—	—	—	—
Building Plan Offices		—	—	—	—	—	—	—	—	—
Workshops		—	—	—	—	—	—	—	—	—
Yards		—	—	—	—	—	—	—	—	—
Stores		—	20	7	10	8	8	9	9	10
Laboratories		—	—	—	—	—	—	—	—	—
Training Centres		—	—	—	—	—	—	—	—	—
Manufacturing Plant		—	—	—	—	—	—	—	—	—
Depots		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Staff Housing		—	—	—	—	—	—	—	—	—
Social Housing		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—



MC034 Swellendam - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Services		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licences		-	-	-	-	-	-	-	-	-
Solid Waste Licences		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Land Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		1 786	2 600	2 624	3 421	1 283	1 283	890	1 052	1 114
Computer Equipment		1 786	2 600	2 624	3 421	1 283	1 283	890	1 052	1 114
Furniture and Office Equipment		74	89	7	85	90	90	129	136	143
Furniture and Office Equipment		74	89	7	85	90	90	129	136	143
Machinery and Equipment		462	541	3 426	4 282	4 446	4 446	4 651	6 068	5 322
Machinery and Equipment		462	541	3 426	4 282	4 446	4 446	4 651	5 028	5 322
Transport Assets		2 711	2 536	-	6	3	3	4	4	4
Transport Assets		2 711	2 536	-	6	3	3	4	4	4
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	12 737	16 661	15 586	20 541	19 061	19 063	23 013	25 112	25 159
R\$M as a % of PPE		4,6%	5,7%	5,0%	8,9%	5,8%	5,8%	7,0%	7,4%	7,0%
R\$M as % Operating Expenditure		5,9%	7,0%	6,5%	8,9%	6,1%	6,1%	7,3%	7,8%	7,9%



Section 15 - Other supporting documents

Table SA1 - Supporting detail to budgeted financial performance

WC034 Swellendam - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year #1 2021/22	Budget Year #2 2022/23
R thousand											
REVENUE ITEMS:											
Property rates	6										
Total Property Rates		35 755	34 917	41 179	43 875	43 875	43 875	43 875	46 500	49 716	53 725
less Revenue Forgone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPR&F)		3 162	3 795	3 688	3 408	3 768	3 785	3 788	4 403	4 336	4 646
Net Property Rates		32 593	35 122	37 492	40 468	40 098	40 188	40 098	42 117	45 440	48 620
Service charges - electricity revenue	6										
Total Service charges - electricity revenue		67 136	65 934	74 670	86 411	86 451	86 451	86 451	91 546	98 011	104 915
less Revenue Forgone (in excess of 35 kWh per indigent household per month)											
less Cost of Free Basic Services (50 kWh per indigent household per month)		334	335	-	790	790	790	790	846	904	967
Net Service charges - electricity revenue		66 802	65 538	74 670	85 622	85 662	85 662	85 662	90 701	97 107	103 948
Service charges - water revenue	5										
Total Service charges - water revenue		14 660	14 822	17 682	23 077	20 077	20 077	20 077	22 118	23 763	25 471
less Revenue Forgone (in excess of 4 Kilolitres per indigent household per month)											
less Cost of Free Basic Services (6 Kilolitres per indigent household per month)		1 581	1 262	2 287	2 680	2 680	2 683	2 683	3 083	2 902	3 162
Net Service charges - water revenue		13 079	13 560	15 395	17 394	17 394	17 394	17 394	19 024	20 882	22 389
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		16 319	17 704	19 072	23 402	21 627	21 627	21 627	24 015	24 653	26 401
less Revenue Forgone (in excess of free sanitation services to indigent households)											
less Cost of Free Basic Services (free sanitation service to indigent households)		3 571	4 274	4 737	5 670	5 459	5 459	5 459	6 032	5 886	6 226
Net Service charges - sanitation revenue		12 748	13 430	14 335	14 792	16 168	16 168	16 168	18 007	18 787	20 125
Service charges - refuse revenue	6										
Total refuse removal revenue		9 607	10 501	11 366	12 330	12 330	12 330	12 330	14 696	16 326	19 352
Total landfill revenue				-	-	-	-	-	-	-	-
less Revenue Forgone (in excess of one removal a week to indigent households)											
less Cost of Free Basic Services (removed once a week to indigent households)		2 146	2 413	2 652	3 666	3 541	3 541	3 541	4 179	4 381	5 010
Net Service charges - refuse revenue		7 521	8 088	8 514	8 473	8 789	8 789	8 789	10 400	12 487	14 338
Other Revenue by source											
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Other Revenue		5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 068	3 171	3 331
Total 'Other' Revenue	1	5 150	3 228	3 072	4 054	4 174	4 174	4 174	3 068	3 171	3 331



WC034 Swellendam - Supporting Table S41 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rhossard											
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	49 806	61 295	60 386	70 913	70 572	70 572	70 572	76 763	76 659	84 063
Pension and UIF Contributions		7 037	9 255	9 250	11 213	11 297	11 297	11 297	12 072	12 017	13 821
Medical Aid Contributions		1 850	5 250	4 956	8 216	6 236	6 236	6 236	6 641	7 320	7 032
Overline		1 103	3 183	—	3 657	4 745	4 745	4 745	3 081	4 156	4 443
Performance Bonuses		357	—	4 005	—	—	—	—	—	—	—
Motor Vehicle Allowance		1 048	4 624	4 634	5 766	5 696	5 696	5 696	6 289	6 706	7 177
Cellphone Allowance		—	13	310	436	431	431	431	449	461	576
Housing Allowances		417	556	457	806	806	806	806	686	736	789
Other benefits and allowances		3 055	4 287	7 081	4 246	3 971	3 971	3 971	3 929	4 117	4 505
Payments in lieu of leave		2 212	556	647	1 053	1 063	1 063	1 063	1 127	1 205	1 291
Long service awards		—	266	340	362	363	363	363	373	229	246
Pension/benefits obligations	4	1 720	2 389	2 506	3 955	3 955	3 955	3 955	4 232	4 529	4 844
sub-total	5	75 140	80 915	85 604	103 349	103 735	103 735	103 735	115 621	121 057	129 344
Less: Employee costs capitalized in PPE		—	—	—	—	—	—	—	—	—	—
Total Employee related costs	6	75 140	80 915	85 604	103 349	103 735	103 735	103 735	115 621	121 057	129 344
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		9 046	7 474	9 732	9 328	10 389	10 389	10 389	11 419	11 577	11 971
Lease amortisation		—	—	71	—	—	—	—	—	—	—
Capital asset impairment		240	—	—	—	—	—	—	—	—	—
Total Depreciation & asset impairment	1	9 285	7 474	9 801	9 328	10 389	10 389	10 389	11 419	11 577	11 978
Bulk purchases											
Electricity Bulk Purchases		50 442	51 602	55 676	67 285	67 285	67 285	67 285	72 733	77 648	83 671
Water Bulk Purchases		—	—	—	—	—	—	—	—	—	—
Total bulk purchases	1	50 442	51 602	55 676	67 285	67 285	67 285	67 285	72 733	77 648	83 671
Transfers and grants											
Cash transfers and grants		1 484	1 257	1 700	2 502	361	361	361	160	274	285
Non-cash transfers and grants		—	—	—	—	—	—	—	—	—	—
Total transfers and grants	1	1 484	1 257	1 700	2 502	361	361	361	160	274	285
Contracted services											
Outsourced Services		—	1 928	5 725	7 083	9 653	9 653	9 653	10 450	10 549	11 340
Consultants and Professional Services		—	2 652	3 648	4 911	4 673	4 673	4 673	3 101	3 149	3 261
Contractors		—	2 051	3 824	11 285	25 554	25 554	25 554	22 504	16 795	36 515
Total contracted services		—	13 704	13 287	21 093	39 795	39 795	39 795	35 756	39 494	51 109
Other Expenditure By Type											
Collection costs		—	—	1 621	—	—	—	—	—	—	—
Contributors to other provisions		—	—	—	—	—	—	—	—	—	—
Audits		2 112	2 051	2 253	2 933	2 333	2 333	2 333	2 449	2 572	2 700
Other Expenditure		41 396	15 524	15 933	16 636	21 702	21 702	21 702	22 164	24 157	25 545
Total Other Expenditure	1	43 593	16 171	12 939	19 567	24 125	24 125	24 125	25 213	26 726	28 345
by Expenditure Item	5										
Employee related costs		—	—	—	—	—	—	—	—	—	—
Other materials		12 737	14 677	14 853	17 986	10 903	10 903	10 903	12 155	11 624	12 162
Contracted Services		—	1 975	733	2 547	7 703	7 703	7 703	12 376	13 131	13 146
Other Expenditure		—	—	—	—	445	445	445	434	507	531
Total Repair and Maintenance Expenditure	9	12 737	16 051	15 635	20 541	19 063	19 063	19 063	23 025	25 152	26 359



Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

WC034 Swellendam - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)								
Description	Ref	Vote 1 - Municipal Manager	Vote 2 - Corporate Services	Vote 3 - Financial Services	Vote 4 - Engineers Services	Vote 5 - Community Services	Vote 6 - Community Services Continued	Total
R thousand	1							
Revenue By Source								
Property rates		-	-	42 117	-	-	-	42 117
Service charges - electricity revenue		-	-	-	90 641	60	-	90 701
Service charges - water revenue		-	-	-	19 034	-	-	19 034
Service charges - sanitation revenue		-	-	-	18 187	-	-	18 187
Service charges - refuse revenue		-	-	-	-	10 415	-	10 415
Rental of facilities and equipment		-	11	-	-	3	719	732
Interest earned - external investments		-	-	4 715	-	-	-	4 715
Interest earned - outstanding debtors		-	-	1 280	-	-	-	1 280
Dividends received		-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	22	-	47 033	-	47 055
Licences and permits		-	-	29	-	1 412	-	1 440
Agency services		-	-	-	-	2 182	-	2 182
Other revenue		-	1 035	708	243	1 370	-	3 056
Transfers and subsidies	400	34 118	1 730	4 345	14 639	-	-	53 272
Gains		-	-	-	-	-	-	1 500
Total Revenue (excluding capital transfers and contributions)	400	36 864	50 820	132 451	76 814	719	-	297 848
Expenditure By Type								
Employee related costs		4 833	20 983	17 123	39 299	29 522	3 861	115 621
Remuneration of councillors		-	5 638	-	-	-	-	5 638
Debt impairment		-	1 012	-	3 808	32 101	-	35 921
Depreciation & asset impairment		20	483	484	9 323	881	209	11 419
Finance charges		-	6 097	-	0	-	-	6 097
Bulk purchases		-	-	-	72 733	-	-	72 733
Other materials		29	647	815	8 676	2 809	157	13 332
Contracted services		2 196	2 234	4 543	4 458	18 764	3 560	35 756
Transfers and subsidies		-	160	-	-	-	-	160
Other expenditure		1 836	4 679	7 023	7 599	3 793	212	29 213
Losses		-	-	-	-	-	-	-
Total Expenditure		8 885	41 942	29 997	148 197	67 871	7 998	322 891
Surplus/(Deficit)		(8 485)	(5 278)	20 823	(13 746)	(11 057)	(7 279)	(25 223)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	12 646	3 478	-	16 124
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(4 485)	(5 278)	20 823	(1 101)	(7 579)	(7 279)	(9 099)



SA32 – List of external mechanisms

The municipality has none, therefore the table is not included.



Section 16 – Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In-year reporting

Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the executive mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the municipality's website.

2. Internship program

The municipality is participating in the Municipal Financial Management Internship program and has employed four interns undergoing training in various divisions of the Financial Services Department. The advertisement was placed for the fifth intern to be appointed.

3. Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

The detail SDBIP document is in a draft stage and will be finalized after the approval of the 2020/21 MTREF in May 2020 and will be directly aligned and informed by the 2020/21 MTREF.

6. Annual Report

The Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MMC Training

Only two financial interns currently employed still needs to finish their MMC training program.

8. Policies

Revised policies in terms of the Municipal Budget and Reporting Regulations are tabled with the 2020/21 MTREF.



Section 17 - Municipal manager's quality certificate

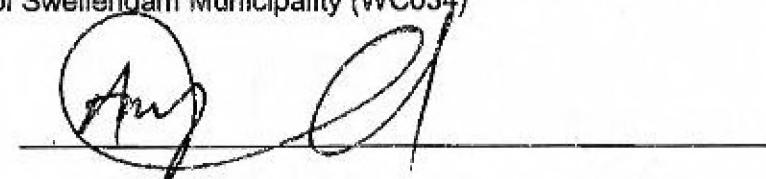
I, A.M. Groenewald, Municipal Manager of Swellendam Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name

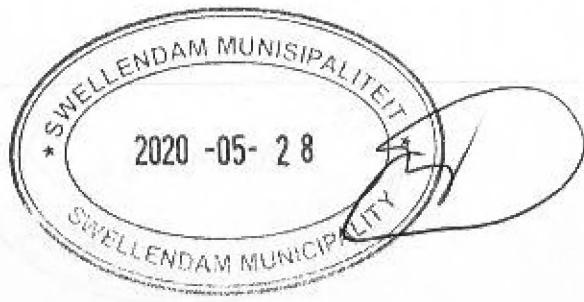
ANTON MARK GROENEWALD

Municipal Manager of Swellendam Municipality (WC034)

Signature



Date

25.5.2020



SWELLENDAM MUNICIPALITY

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